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DATED: 22/05/2024

| The BSE Limited                                  | The National Stock Exchange of India                  |
|--|---|
| Corporate Relationship Dept.                     | Limited   |
| 1 <sup>st</sup> Floor, New Trading Ring          | Exchange Plaza, 5 <sup>th</sup> Floor Plot No. C/1, G |
| Rotunda Building Phiroze Jeejeebhoy Towers Dalal | Block Bandra Kurla Complex Bandra                     |
| Street, Fort, Mumbai-400001                      | (East) Mumbai -400 051                                |
| BSE Code: 524332                                 | NSE SCRIP CODE: BCLIND                                |

#### **<u>Reg:</u>** Submission of 'Investors presentation'

Dear Sir/Madam

Pursuant to the Regulation 30 and other applicable provisions, if any, of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 as amended till date, please find annexed the 'Investors Presentation' for the quarter and year ended on March 2024.

Submitting the same for larger circulation to all stakeholders.

Thanking You,

Yours faithfully For BCL Industries Limited

Ajeet Kumar Thakur Company Secretary FCS: 9091





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NOTE: ALL THE NUMBERS IN THIS PRESENTATION ARE ON A CONSOLIDATED BASIS INCLUDING SVAKSHA DISTILLERY WHERE BCL INDUSTRIES LTD HOLDS 75% OF SHARES

# 4 Decades of Legacy



- One of the largest agro-processing manufacturing Ο companies in India with strong grain procurement expertise
- Prominent presence in **ENA and IMIL** segment Ο
- Leading grain-based Ethanol producers Ο
- Fungible Resources and Technology Ο
- As India undergoes energy transition, BCL is strategically Ο placed to help reduce crude import bill.
- Business model supports GOIs policy for promoting 0 indigenous grains and farmers

#### **Business Divisions**

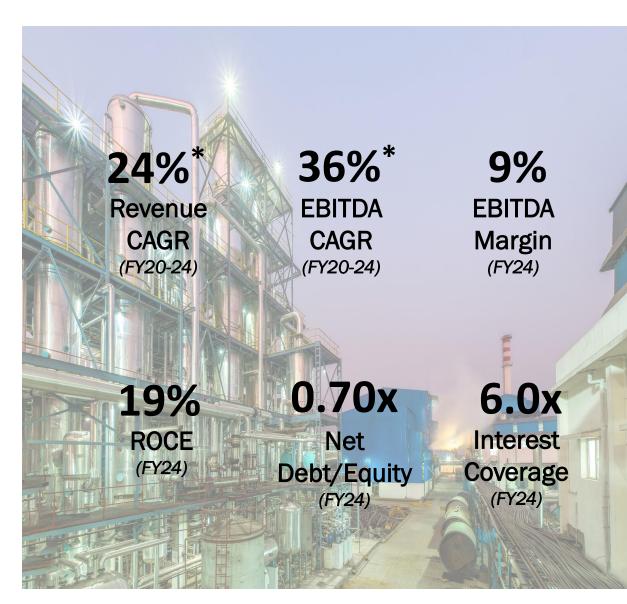


Distillery



Edible Oil & Vanaspati

Real Estate



#### **Business Model built on Multiple USPs**



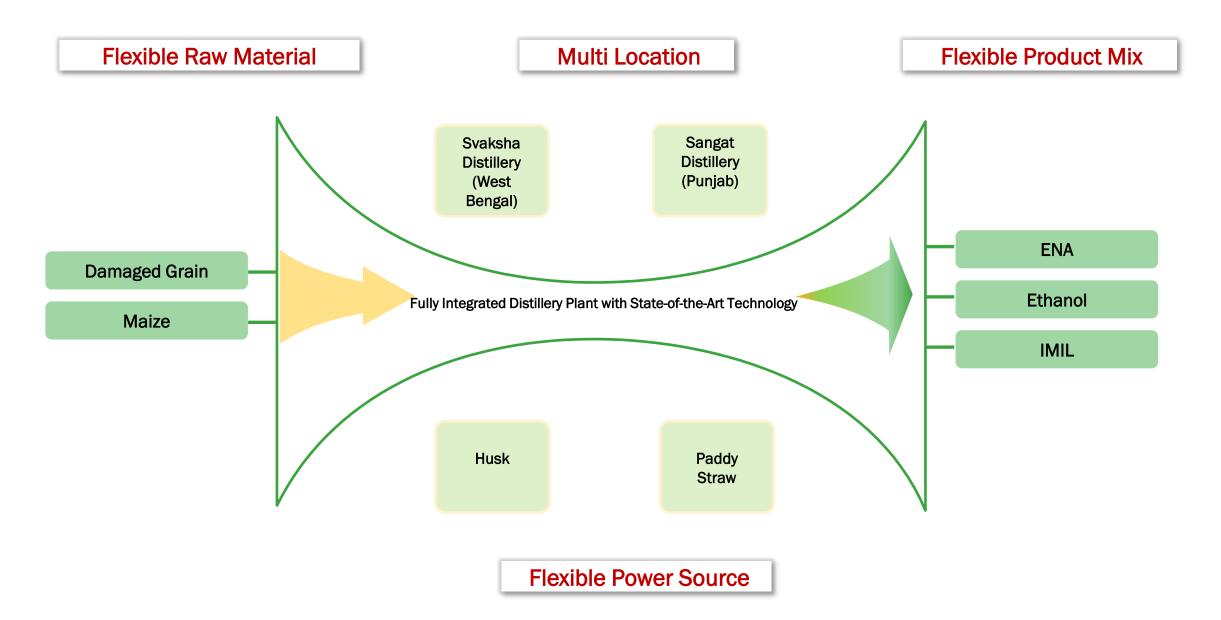


- Strategically transitioning from conversion business
- Moving beyond FCI rice-to-Ethanol

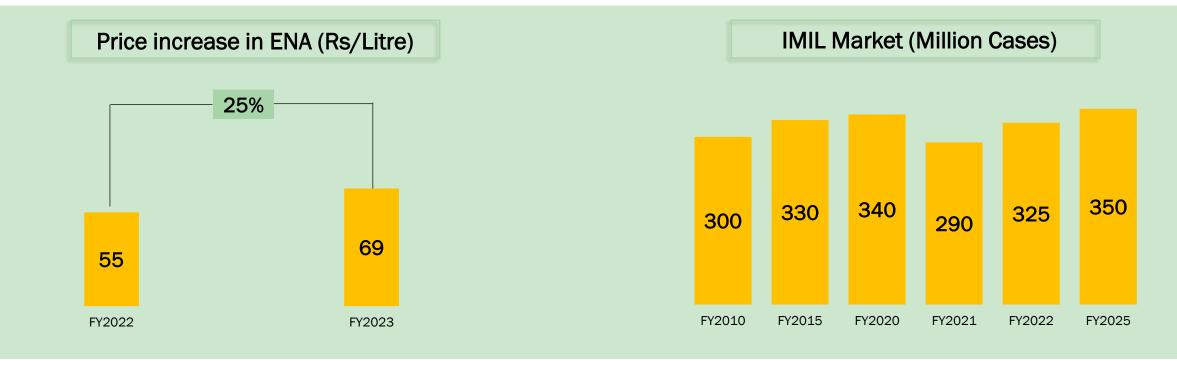
- ENA: Difficult License; huge barrier to entry
- Ethanol: Strong Regulatory Support

- Paddy Straw Fuel: Cost saving of INR 3-5/litre
- Leading by example in Innovation





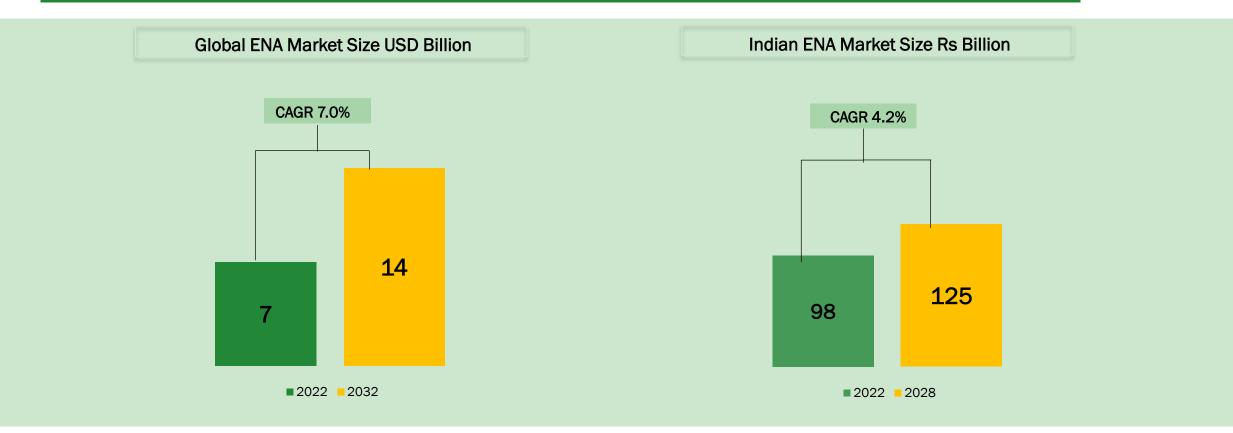




- State-controlled liquor policies create significant barriers for new entrants, favouring established industry players.
- Increasing government policies and regulations emphasize the use of specific ENA standards in alcoholic beverage production.

### **Growing at a Healthy Pace**





- ENA, with a minimum alcohol content of 96%, is a key raw material for IMIL and IMFL ;also used in cosmetics, pharmaceuticals, and personal care products in India.
- The growing demand for alcoholic beverages like whisky, vodka, and gin is a key driver of India's market expansion.
- o Increasing population, higher disposable income, and evolving lifestyles are also fuelling market growth.
- Government policy measures, such as the exemption of ENA from GST in the alcohol industry, to play a crucial role in driving market growth.

# **BCL: Country Liquor Portfolio and Marquee Clients**

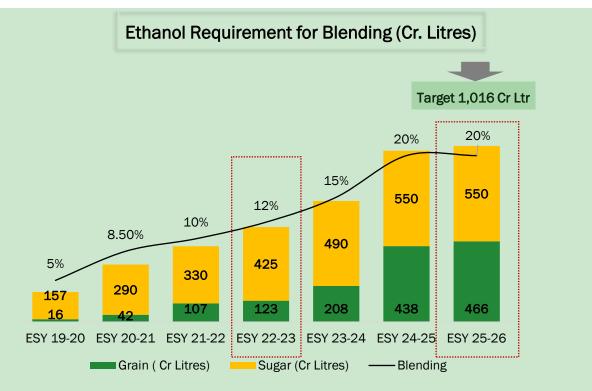
- We supply ENA to large bottlers like **Pernod Ricard, Amrut, ABD, Mohan Meakin**
- BCL sold **2,78,291** Boxes of IMIL in Q4FY24 and **12,33,228** Boxes of IMIL in FY24
- o Our Country liquor brands



BCL Industries Limited

### **Ethanol: Strong Regulatory Tailwind**





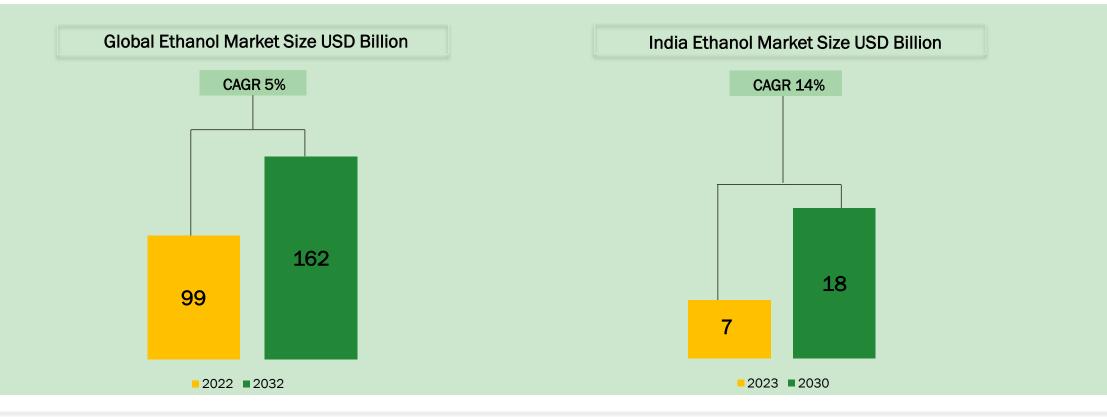
Ethanol Requirement for other purposes (Cr. Litres) 134 110 110 110 110 110 100 160 170 180 190 200 150150 ESY 19-20 ESY 20-21 ESY 21-22 ESY 22-23 ESY 23-24 ESY 24-25 ESY 25-26 Grain (Cr Litres) Sugar (Cr Litres)

• GOI EBP programme is targeting to achieve 20% Ethanol blending with petrol by ESY 2025-26

- Supports fuel security; low carbon economy through lower Greenhouse gas emissions.
- $\circ$  Potential savings: A successful E20 program can save ~ Rs 30,000 Cr p.a in FX .
- Ethanol Blending Rate for ESY 2022-23\* : 12.0%.
- The E20 policy is expected to enhance farmers' income. Supporting the Indian agrarian Economy

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## Ethanol: Multi-Billion Dollar Opportunity and India needs to catch up



- o India, Brazil, and Indonesia to collectively drive nearly two-thirds of the global growth in biofuel demand in 2023-24\*.
- India has seen remarkable progress in ethanol production, supplying approximately 4.1 billion litres for fuel blending in 2021-22, up from under 2 billion litres in 2019-20.
- India's oil demand is set to reach 6.6 mb/d by 2045, fuelling ethanol growth simultaneously.
- Molasses-based ethanol production could be plateauing, with sugarcane yield increasing by just 2 metric tonnes per hectare in 2021 and expected to remain at this rate; India's surplus grain production facilitates the potential for grain-based ethanol.

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#### Sangat Distillery Capacity: 400 KLPD

Location : Bhatinda (Punjab)

#### **Svaksha Distillery**

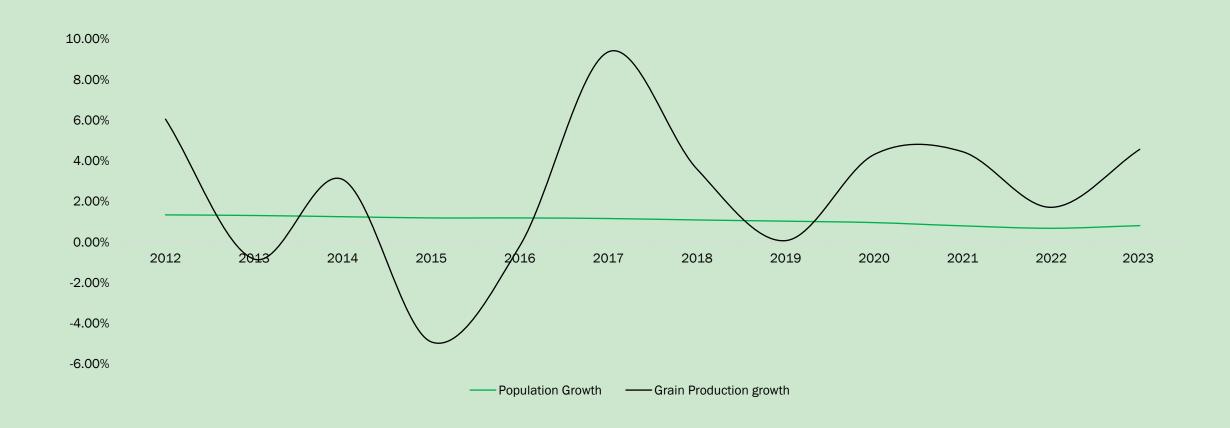
Capacity: 300 KLPD Location : Kharagpur (West Bengal)



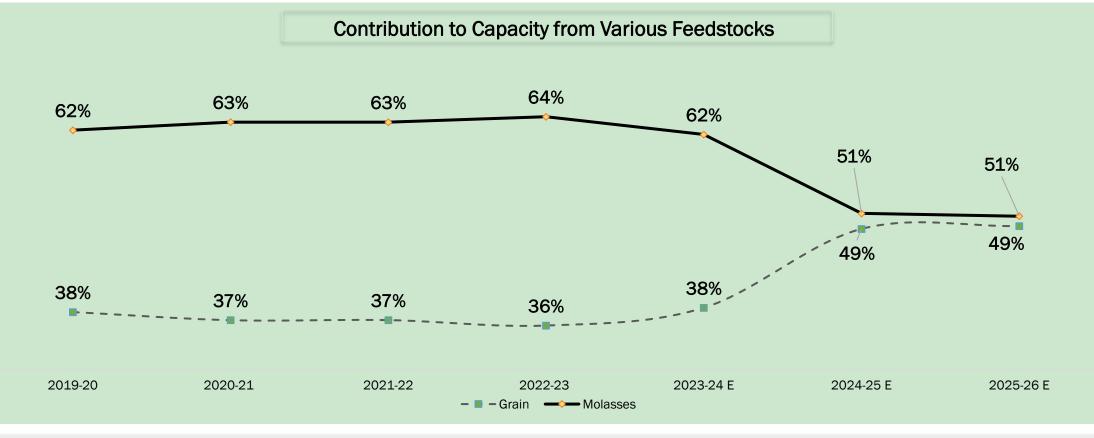


# **Grain Based Ethanol: Compelling Rationale**









- Headroom for growth in grain-based distillation is much bigger
- o Molasses-based ethanol distillation might already be plateauing
  - Sugarcane yield increased by just 2 metric tonnes per hectare in 2021



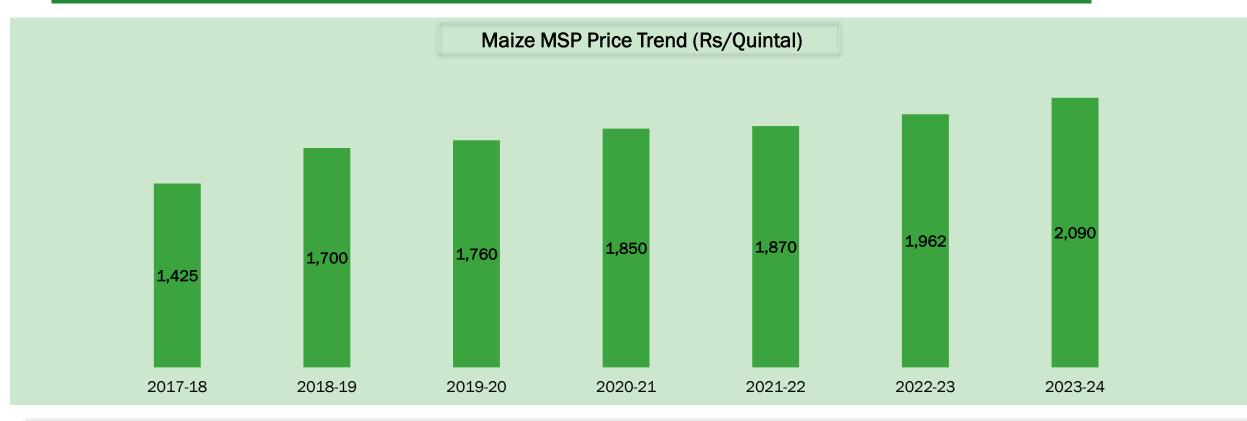
#### Grain vis-à-vis molasses

| Land Requirement              | 45% Lower  | Feedstock | Feedstock and Land requirement for achieving E20 by 2025-26 |                                      |                    |                  |  |  |
|-------------------------------|------------|-----------|---|--------------------------------------|--------------------|------------------|--|--|
| Water Requirement             | 2.3x Lower | Feedstock | Supply Target   | Ethanol Yield per tonne<br>feedstock | Feedstock Required | Land Requirement |  |  |
|                               |            | Sugarcane | 550 Cr Ltr  | 70 Ltr                               | 275 MMT            | 0.33 Cr Hectares |  |  |
| Feedstock                     | 97% lower  | Maize     | 233 Cr Ltr  | 380 Ltr                              | 6.1 MMT            | 0.18 Cr Hectares |  |  |
|                               |            | Rice      | 233 Cr Ltr  | 450 Ltr                              | 5.5 MMT            | 0.20 Cr Hectares |  |  |
| Ethanol Yield/Ltr 5.5x Higher |            | Total     | 1,016 Cr Ltr  |                                      |                    | 0.71 Cr Hectares |  |  |

- Rice and maize are both viable feedstocks for ethanol production from grains.
- Looking ahead, there will be a stronger emphasis on utilizing maize for ethanol production.
- This shift may be further exasperated considering the FCI embargo on Surplus Rice from late July 2023 and ban on Sugar Syrup diverted towards Ethanol production effective December 2023

### 4. Famers Incentivised to Produce Maize





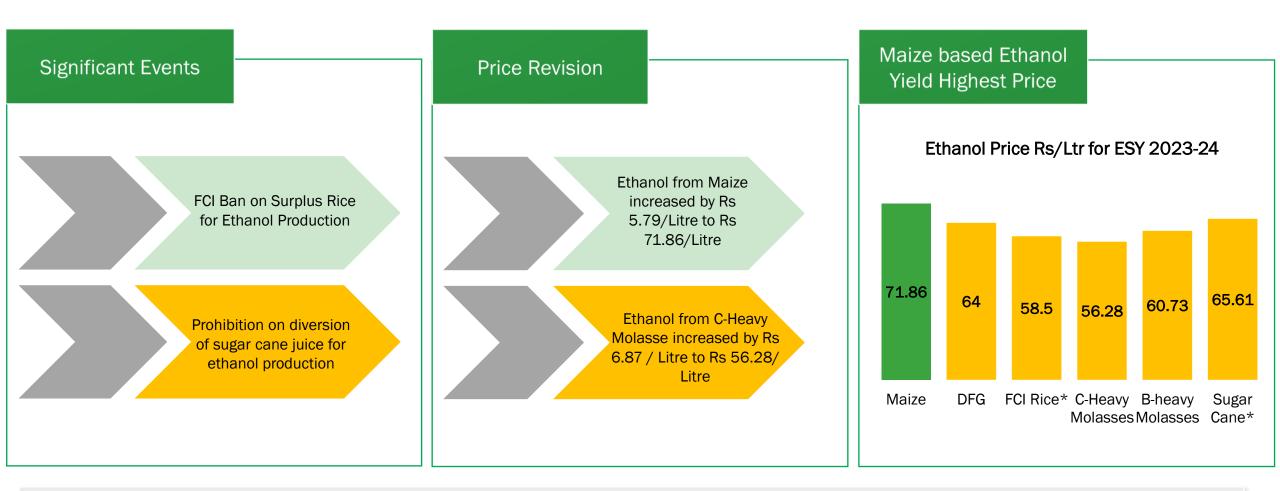
- India plans to use about **156 lakh tonnes of grains**, mainly **maize**, to meet its 2025-26 ethanol production target
- As Price of Maize based Ethanol Increases so does the demand for Maize
- Globally, maize is the primary source for ethanol production, accounting for 73 percent of total ethanol production.
- A maize-based distillery not only produces ethanol but also protein-rich DDGS for poultry and cattle feed, making it a valuable addition.



# **BCL's Distillery Business Positioning**

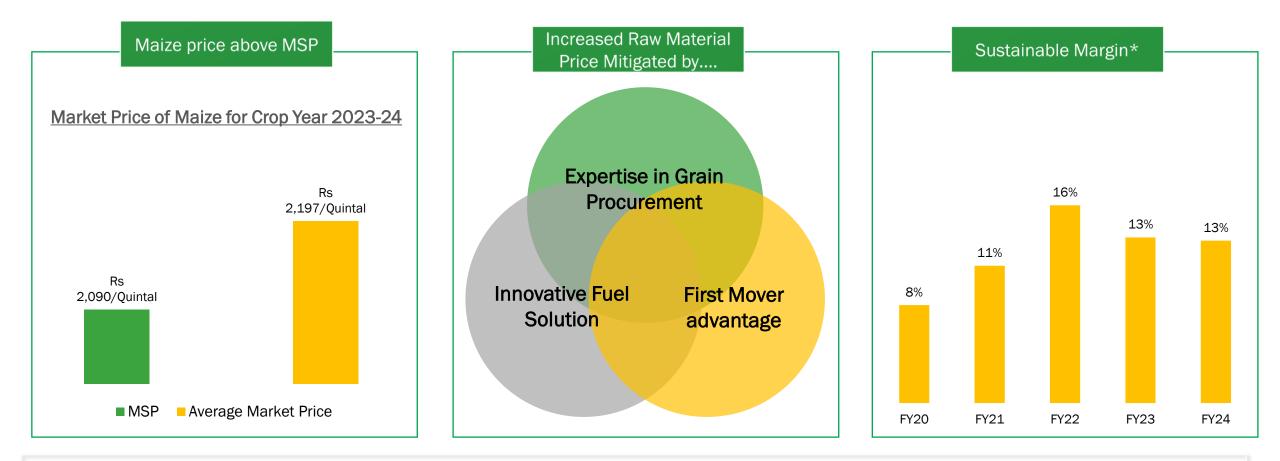
## **Industry Updates**





- First Mover Advantage: BCL leading by example in utilizing maize as a feedstock for ethanol production.
- Company solely depends on Maize for Ethanol Production

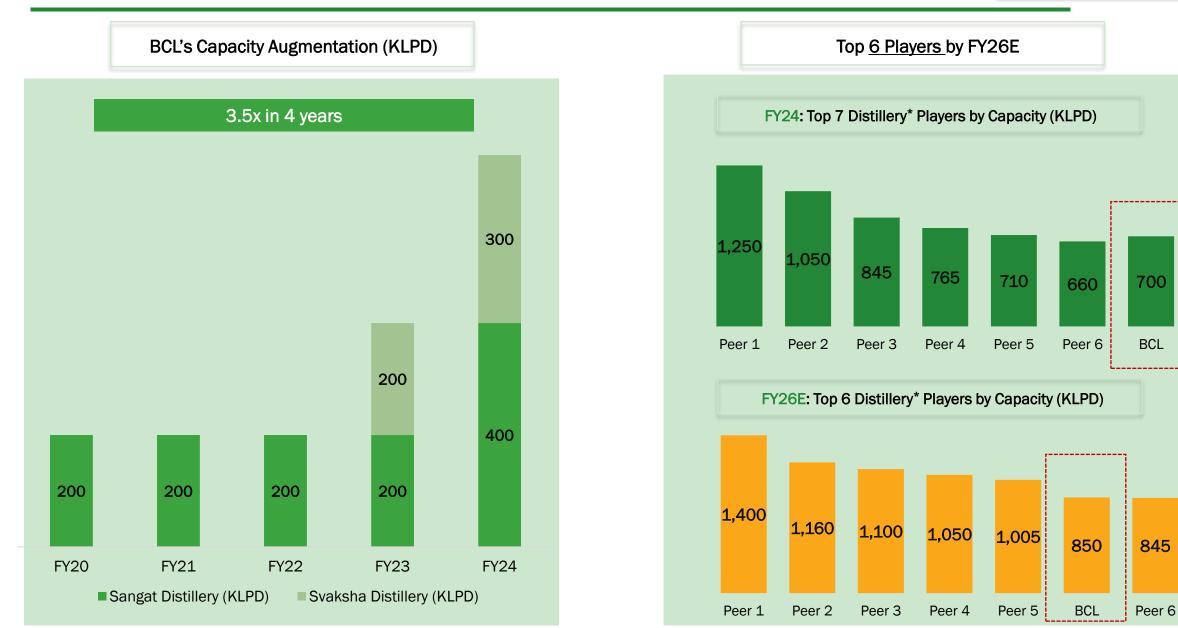




# Sustainable Margin at c.13%-14%

### **BCL: Strategically Placed; Large Multi Location Capacities**





Source: Companies' Financials

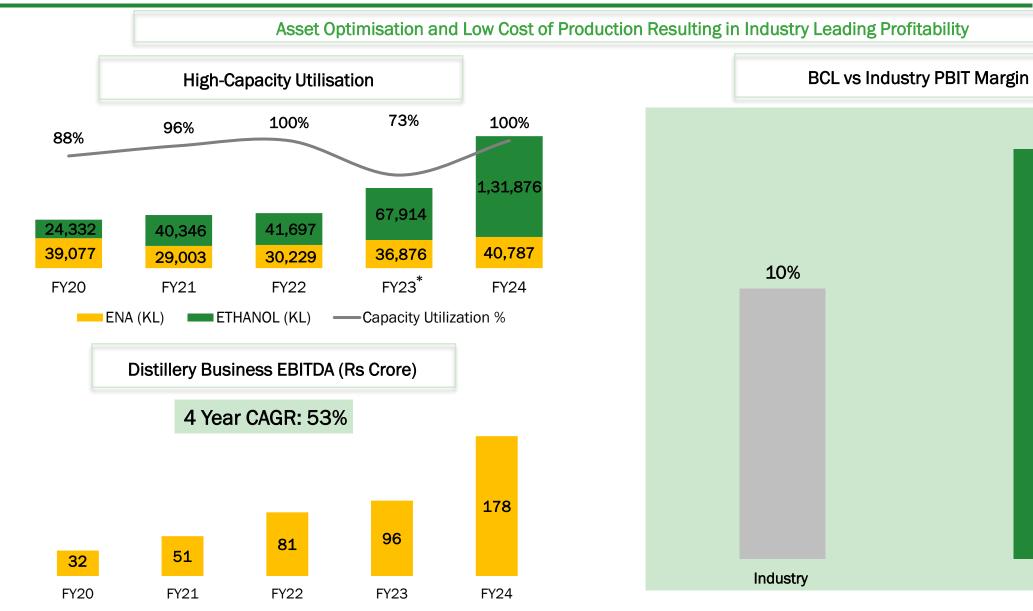
\* Includes Molasses and Grain Based Distilleries

# **Running Operations Efficiently**



15%

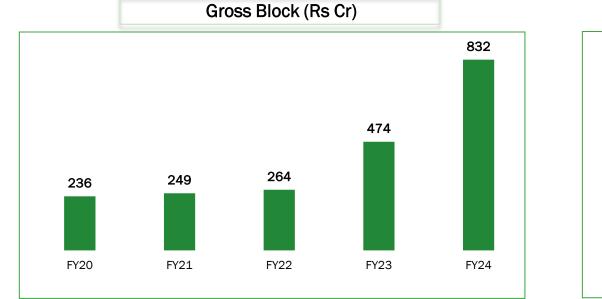
BCL



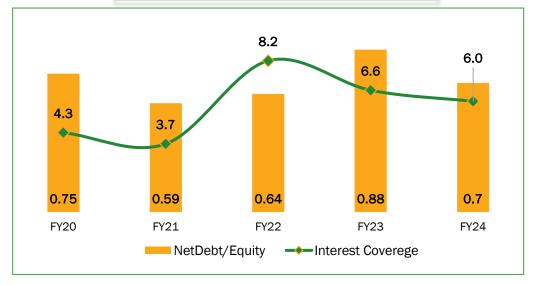
\*Expanded Capacity was available from H2FY23

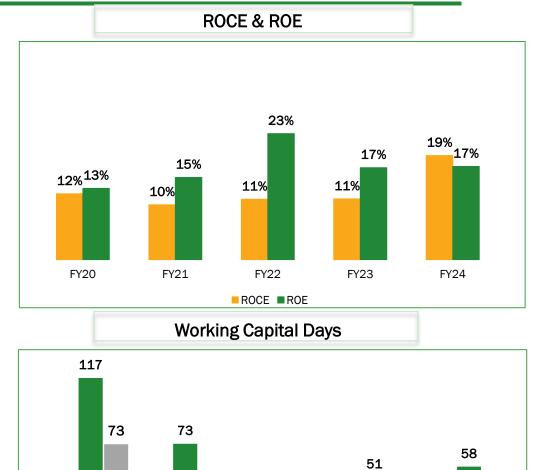
### **Strong Balance Sheet to Support Growth**





Net Debt/Equity & Interest Coverage





40

FY22

Inventories Day

19

19

FY23

21

25

Payable Days

18

FY24

25

40

21

FY21

Receivable Days

19

FY20



Streamline the business operation to focus on efficiency.

Co-location and Sharing of Overheads.

Will maintain a strong Edible Oil Brand and Distribution Channel.

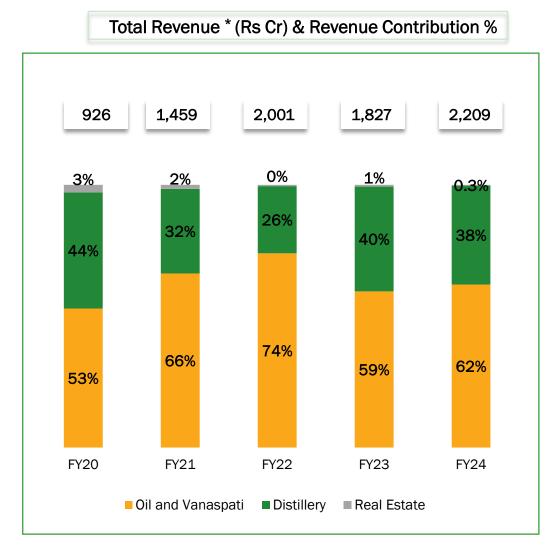
Focus on Maize Oil extraction and Refining.

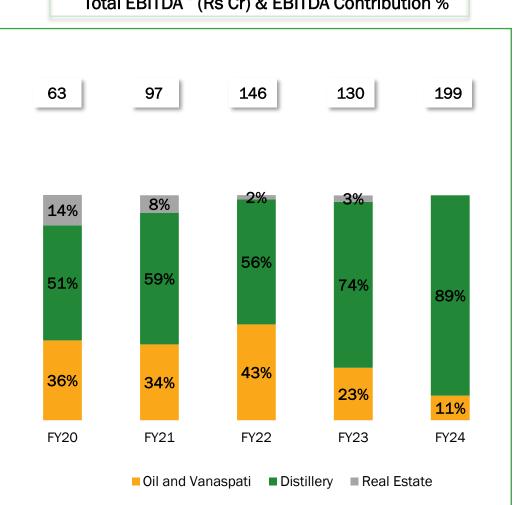
Promote the cultivation of locally sourced oilseeds.

#### **Financial Impact**



Reducing production by 20% and compensating with enhanced EBITDA margins



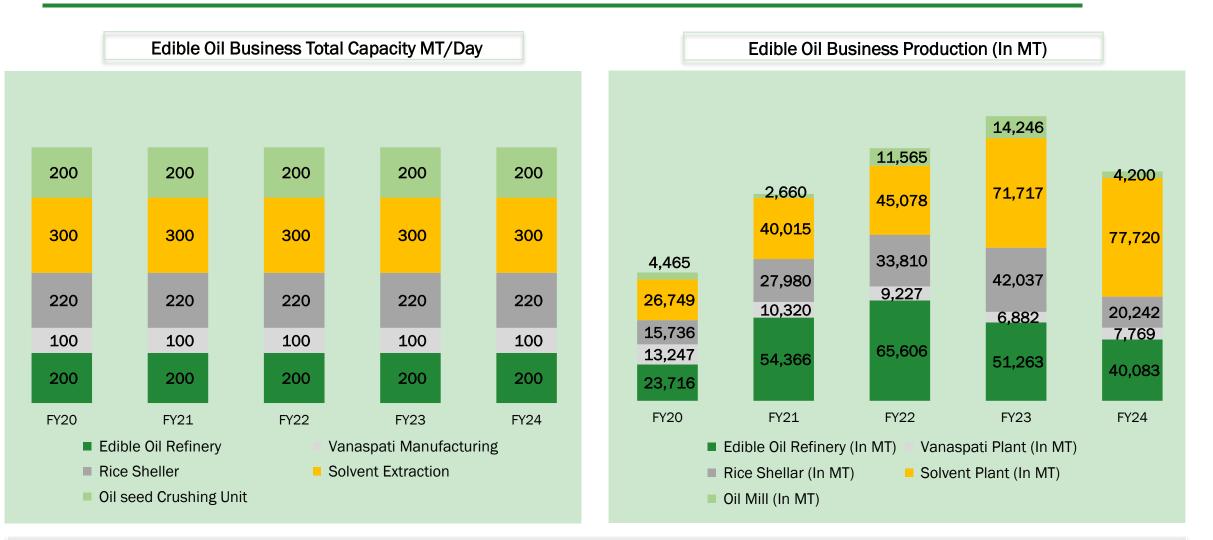


Total EBITDA \* (Rs Cr) & EBITDA Contribution %

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### **BCL: Edible Oil and Vanaspati Segment**





- The company boasts a robust dealer network with approximately 400 dealers spread across various regions in India.
- Among its peers, the company stands out **for having the largest fully integrated vegetable oil plant in India**.

## **BCL: Edible Oil Brand**



- The government is in the process of prioritizing oilseeds like mustard, sunflower, cottonseed, and groundnut to benefit farmers instead of promoting water-intensive crops like oil palm.
- BCL is dedicated to the promotion of indigenous oilseeds.



#### **BCL : Compelling Investment Thesis**

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4 Decades of Grain Procurement Business

Sustainable Energy Solution, regulatory tailwinds

De-risked business model-Flexible raw material, flexible product mix, multi location

Flexibility to produce ENA and Ethanol

Cost Leadership through technological Innovation

Restructuring legacy business

BCL- Fastest growing distillery company

Strong Balance sheet to support growth





#### <u>Outlook</u>

- The company expects full capacity utilization of its 700 KLPD distillery in FY 24-25
- Expected revenue: Over ~ Rs1,750 crores from distillery operations



#### **Biodiesel Plant Commissioning**

• Target to commission 75 KLPD Biodiesel plant within 12 Months



### Ethanol Expansion at Bathinda

 Pending approval for 150 KLPD expansion at Bathinda; work will commence immediately upon clearance



#### Phased Exit from Edible Oil Business

 $\circ$   $\,$  The company will implement a phased exit from the edible oil business in FY 24-25  $\,$ 



# Q4FY24 Strategic Highlights



#### **EDIBLE OIL**

o Monitoring the international market for edible oils and maintaining a conservative approach to avoid losses due to global volatility

#### DISTILLERY

• Majority of ethanol production continues to use maize. Raw material price increases led to a slight decrease in EBITDA margin, expected to improve with new maize crops in Bihar, Uttar Pradesh, and Punjab.

 $\circ$  Increasing supply of bottled country liquor to meet strong demand in Punjab.

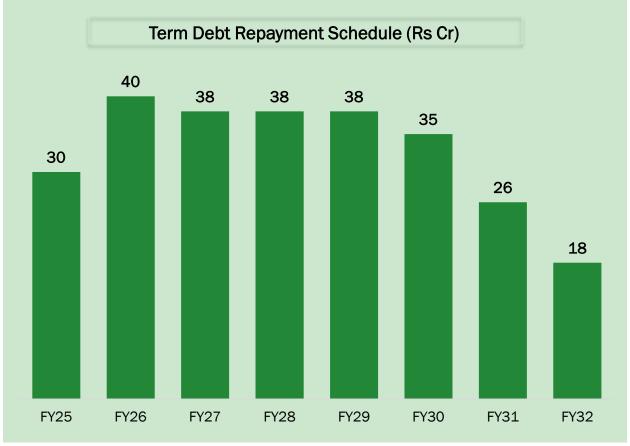
Successfully commissioned a 100 KLPD ethanol production plant at Svaksha Distillery Limited, expanding total capacity to 300 KLPD.

#### BIODIESEL

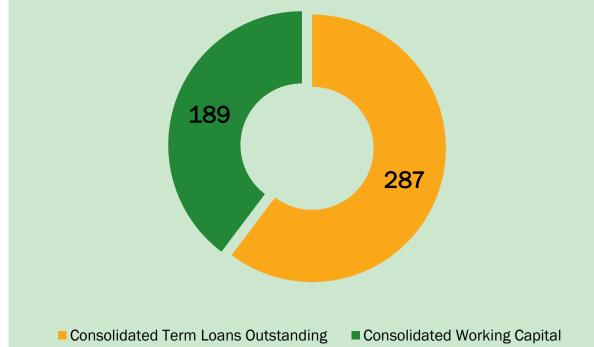
- Received all statutory clearances for a 75 KLPD Biodiesel plant in Bathinda using maize oil. Civil work starts in the first week of June.
- Finalized all orders for the plant, aiming for backward and forward vertical integration to enhance value in ethanol manufacturing from maize.

#### **Comfortable Debt Repayment Schedule**





Consolidated Debt Break Up as on 31st March 2024 (Rs Cr)

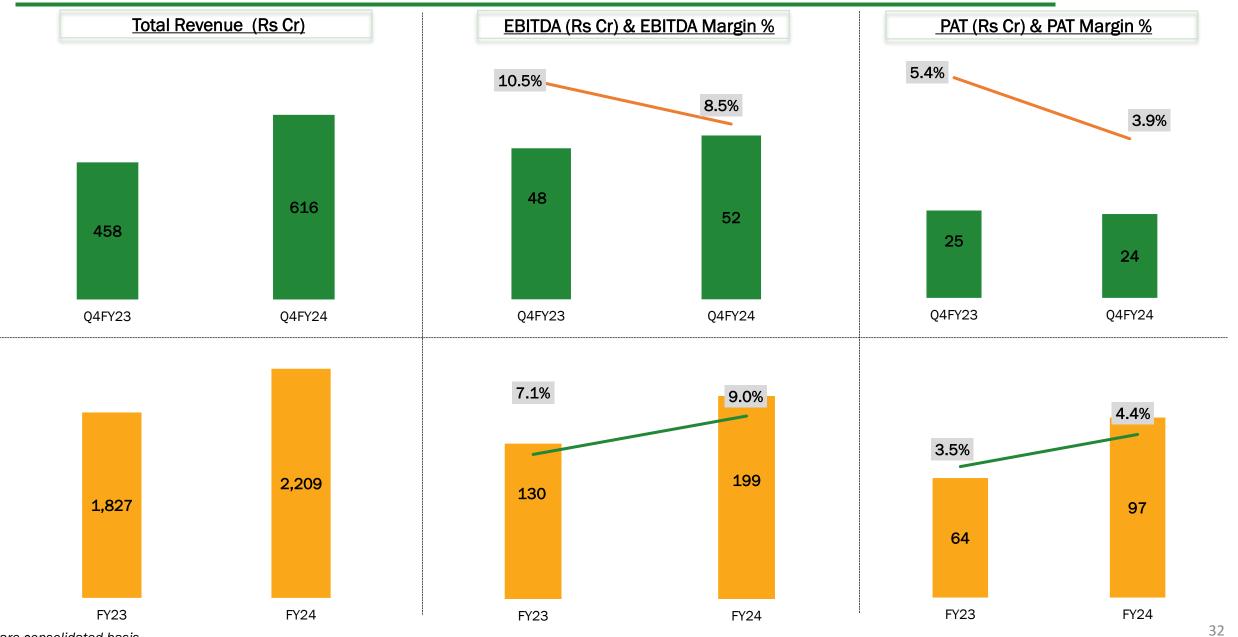


• The Average Cash Flow From Operations for the company from FY2022-24 has been > 50 Cr

• This puts BCL in a comfortable position to service its current and future debt obligation

## Q4 & FY24 – Financial Highlights





Nos are consolidated basis



In Rs Cr

| Particulars                            | Q4FY24 | Q4FY23 | Y-0-Y     | Q3FY24 | Q-o-Q     |
|--|--------|--------|-----------|--------|-----------|
| Revenue from Operations                | 614    | 457    | 34.3%     | 644    | (4.7%)    |
| Other Income                           | 2.0    | 0.7    | 186.0%    | 2.1    | (4.76%)   |
| Total Revenue                          | 616    | 458    | 34.5%     | 646    | (4.7%)    |
| Total Expenses                         | 563    | 410    | 37.5%     | 590    | (4.5%)    |
| EBITDA                                 | 52     | 48     | 8.3%      | 57     | (8.7%)    |
| EBITDA Margin %                        | 8.5%   | 10.5%  | 200 bps   | 8.8%   | (30) bps  |
| Depreciation                           | 10.1   | 7.3    | 38.3%     | 9.5    | 6.3%      |
| Finance Cost                           | 7.39   | 7.4    | (0.46%)   | 9.7    | (23.8%)   |
| Profit Before Exceptional Item and Tax | 35     | 33     | 6.0%      | 38     | (7.9%)    |
| Exceptional Items                      |        | -      |           | -      |           |
| Profit Before Tax                      | 35     | 33     | 6.0%      | 38     | (7.9%)    |
| Тах                                    | 11.2   | 8.6    |           | 4.7    |           |
| Profit After Tax                       | 24     | 25     | (4.0%)    | 33     | (27.3%)   |
| PAT Margins (%)                        | 3.9%   | 5.4%   | (150) bps | 5.1%   | (120) bps |
| Other Comprehensive Income             | 0.23   | (0.1)  | -         | 0.0    | -         |
| Total Comprehensive Income             | 24.2   | 25     | (3.2%)    | 33     | (26.7%)   |
| Diluted EPS (Rs/ Share) Post Split     | 0.79   | 0.97   | (18.6%)   | 1.2    | (34.2%)   |
| Diluted EPS (Rs/ Share) Pre Split      | -      | 9.75   |           |        |           |



| Particulars                            | FY24  | FY23  | YoY    |
|--|-------|-------|--------|
| Revenue from Operations                | 2,201 | 1,820 | 21%    |
| Other Income                           | 8     | 7     | 14.%   |
| Total Revenue                          | 2,209 | 1,827 | 21%    |
| Total Expenses                         | 2,009 | 1,696 | 18%    |
| EBITDA                                 | 199   | 130   | 53%    |
| EBITDA Margin %                        | 9.0%  | 7.1%  | 190bps |
| Depreciation                           | 36    | 25    | 44%    |
| Finance Cost                           | 33    | 20    | 65%    |
| Profit Before Exceptional Item and Tax | 130   | 85    | 53%    |
| Exceptional Items                      | (1)   | 0     |        |
| Profit Before Tax                      | 130   | 85    | 53%    |
| Гах                                    | 33    | 21    | 57%    |
| Profit After Tax                       | 97    | 64    | 52%    |
| PAT Margins (%)                        | 4.4%  | 3.5%  | 90bps  |
| Other Comprehensive Income             | 2.6   | 1.3   | 98%    |
| Total Comprehensive Income             | 99    | 66    | 50%    |
| Diluted EPS (Rs/ Share) (Post Split)   | 3.43  | 2.66  | 29%    |
| Diluted EPS (Rs/.Share)(Pre Split)     |       | 27.5  |        |



|                                     |         |         |                                       |              | In Rs C      |
|-------------------------------------|---------|---------|---------------------------------------|--------------|--------------|
| Particulars                         | FY23    | FY24    | Particulars                           | FY23         | FY24         |
| Assets                              |         |         | Equity and Liabilities                |              |              |
| Non-Current Assets                  |         |         | Equity                                |              |              |
| Plant Property and Equipment        | 316.0   | 617.8   | Share Capital                         | 24.2         | 27.2         |
| CWIP                                | 212.4   | 12.7    | Other Equity                          | 456.3        | 624.4        |
| Right to use assets                 | 0.0     | 1.0     | Non Controlling Interest              | 9.8          | 21.9         |
| Investment Property                 | 22.4    | 21.4    | Total Equity                          | 490.3        | 673.5        |
| ntangible Assets                    | 0.4     | 0.3     | Non-Current Liabilities               |              |              |
| 9                                   |         |         | Financial Liabilities                 | 000.0        | 040.7        |
| Intangible Assets under development | 0.1     | 0.2     | i) Borrowings<br>ii)Lease Liabilities | 229.0<br>0.0 | 249.7<br>1.0 |
| Financial Assets                    |         |         |                                       |              |              |
| i) Investments                      | 6.9     | 9.8     | iii)Other Financial Liabilities       | 3.6          | 4.3          |
| ii)Other Financial Assets           | 0.6     | 4.6     | iv) Provisions                        | 2.7          | 2.9          |
| Other Non-Current Assets            | 21.4    | 3.9     | Deferred Tax Liabilities              | 8.6          | 21.6         |
| Total Non Current Assets            | 580.1   | 671.8   | Total Non-Current Liabilities         | 243.9        | 279.4        |
| Current Assets                      |         |         | Current Liabilities                   |              |              |
| Inventories                         | 320.5   | 384.8   | Financial Liabilities<br>i)Borrowings | 208.6        | 226.3        |
| Financial Assets                    | 0.0     | 0.0     | ii)Lease Liabilities                  | 0.0          | 0.1          |
| i)Investment                        | 0.1     | 0.0     | iii)Trade Payables                    | 123.9        | 95.5         |
| ii)Trade Receivables                | 93.1    | 121.7   | iii)Other Financial Liabilities       | 7.3          | 15.4         |
| iii)Cash and Bank Balances          | 7.6     | 5.7     | Other Current Liabilities             | 12.3         | 7.3          |
| ii)Other Financial Assets           | 3.6     | 15.8    | Provisions                            | 0.7          | 0.9          |
| Other Current Assets                | 90.4    | 100.8   | Current Tax Liabilities               | 8.5          | 2.3          |
| Assets classified as Held for sale  |         | ······  | Total Current Liabilities             | 361.3        | 347.7        |
| Total Current Assets                | 515.4   | 628.9   | Total Liabilites                      | 605.2        | 627.2        |
| Total Assets                        | 1,095.5 | 1,300.7 | Total Equity and Liabilities          | 1,095.5      | 1,300.7      |

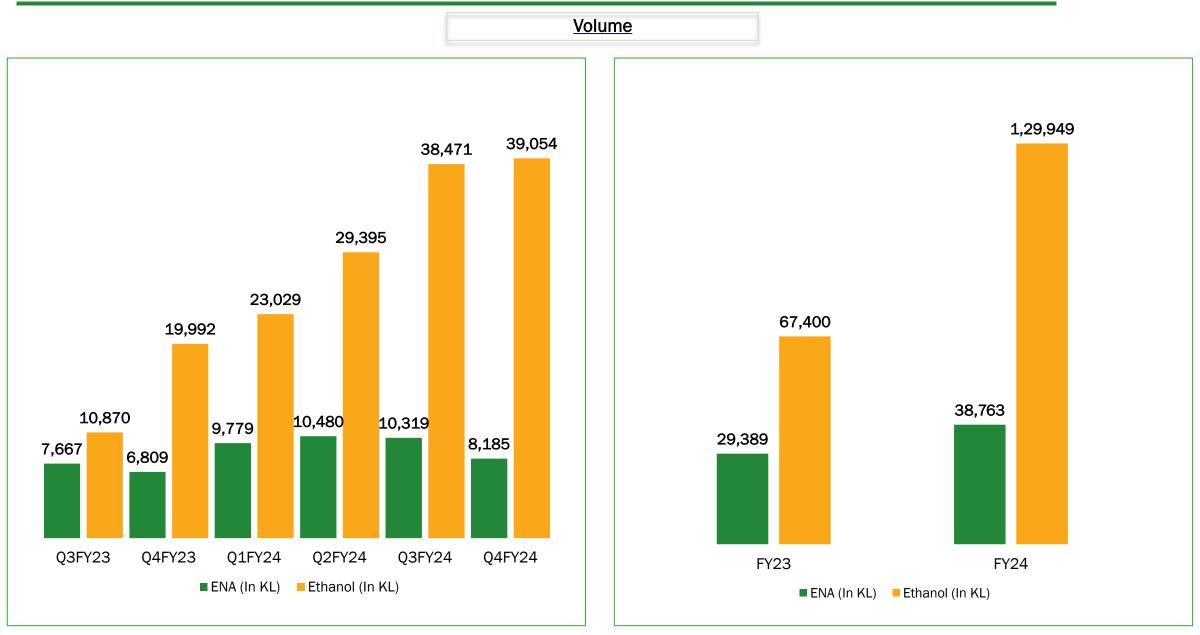
#### **Consolidated Cash Flow Statement**



|  |       |       | In Rs Cr |
|--|-------|-------|----------|
| Particulars                              | FY22  | FY23  | FY24     |
| Operating cash flow                      |       |       |          |
| Profit Before Tax                        | 113   | 85    | 130      |
| Interest Expense                         | 18    | 20    | 33       |
| Interest / Dividend Income               | 0     | 0     | 0        |
| Depreciation                             | 15    | 25    | 36       |
| Other non cash items                     | (1)   | (0)   | (6)      |
| Change in Working Capital                |       |       |          |
| Change in Inventory                      | 55    | (125) | (64)     |
| Change in Receivables                    | (6)   | 2     | (42)     |
| Change in Payables and Other Liabilities | (35)  | 48    | (25)     |
| Change in Others                         | (27)  | 2     | 7        |
| Tax Paid                                 | (37)  | (22)  | (29)     |
| Operating cash flow                      | 95    | 35    | 39       |
| Investing cash flow                      |       |       |          |
| Capex                                    | (167) | (256) | (137)    |
| Investment income                        | 0     | 0     | 0        |
| Other investing cash flow                | 0     | 0     | 6        |
| Net Investment                           | 22    | 0     | 0        |
| Investing cash flow                      | (145) | (256) | (131)    |
| Financing cash flow                      |       |       |          |
| Equity Issuance / Buy Back               | 36    | 49    | 83       |
| Debt Issuance / Redemption               | 0     | 0     | 0        |
| Other Financing activities               | 9     | 0     | 6        |
| Dividends Paid                           | (7)   | (3)   | (5)      |
| Interest paid                            | (18)  | (18)  | (31)     |
| Repayment of Borrowing                   | 41    | 177   | 38       |
| Financing cash flow                      | 62    | 206   | 92       |
| Total cash flow                          | 12    | (16)  | 0.39     |
| Beginning Cash Balance                   | 6     | 18    | 2        |
| Closing Cash Balance                     | 18    | 1.8   | 2.1      |

#### **Distillery Operational Highlights**





#### **Distillery Financial Performance**

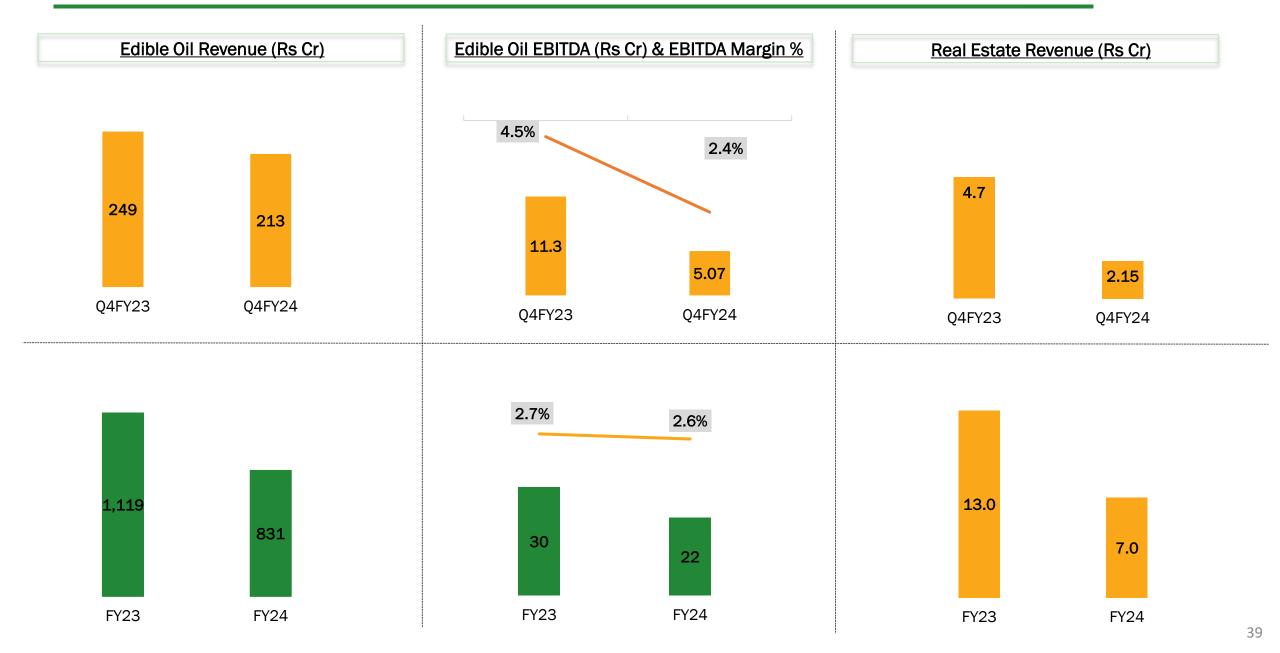




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#### **Edible Oil Segment and Real Estate**

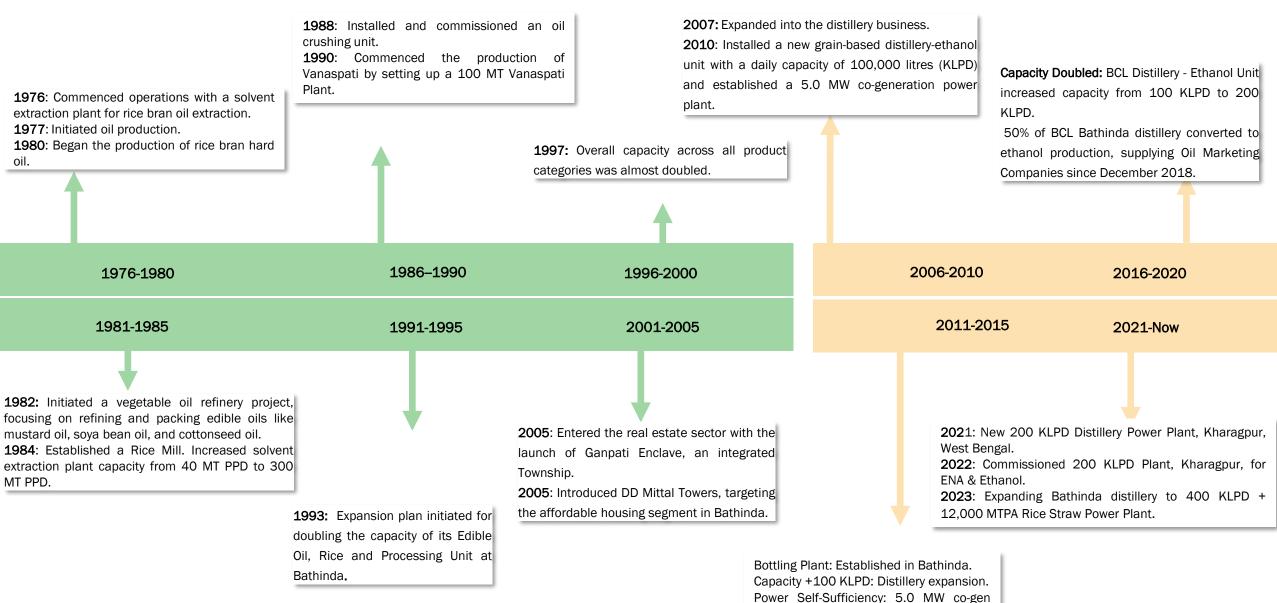






## **Strong Legacy**





power plant.

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#### **Board of Directors**





#### Mr. R.C. Nayyar - Chairman & Independent Director

1982 IAS graduate with a PhD in Science from Punjab University and a Master's in Rural Social Development from Reading University, UK. Over 34 years of government service in administration, planning, and finance. Also, a director at CityCapfin Ltd. and WSL Automobiles Pvt. Ltd.



**Mr. Rajinder Mittal - Managing Director** Started in family business at 21, mentored by father Late Sh. Dwarka Dass Mittal. Expertise in production, finance, projects, and market strategies. Led company to dominance. Renowned philanthropist and deeply religious.



Mr. Kushal Mittal - Joint Managing Director Univ. Business Admin-Northeastern Finance grad. Expertise in finance, project funding, cost management. Strategic leader enhancing governance, safety, Inherited sustainability. industry knowledge, keen business on opportunities.



**Mr. Sat Narain Goyal - Whole Time Director** Commerce postgrad with 40 years in corporate finance, audit, fundraising, taxation. On the team since 1981, leads Finance and Taxation. Enhanced corporate governance and stakeholder relations.



# Mr. Parampal Singh Bal (Major Gen. (Retd.))– Independent Director

M.Phil in Public Admin from Punjab Univ. Expertise in admin, management, logistics. Served UN mission in Angola. 35 years of Army and corporate leadership.

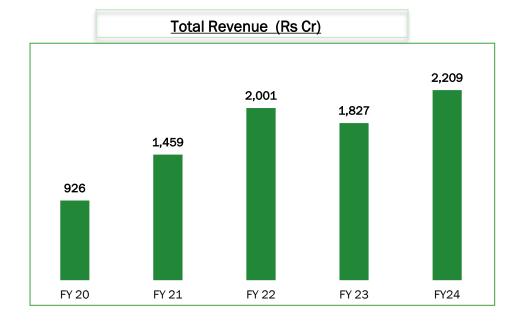


#### Mrs. Neerja Jain – Independent Woman Director

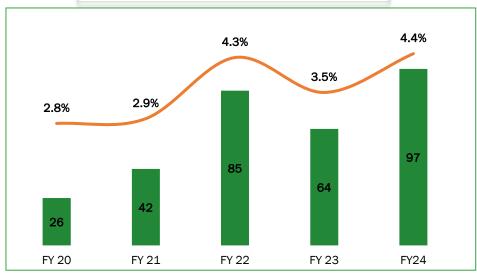
M.Sc (IT), B.Com, MBA, B.Ed. 12+ years' experience in finance, admin, IT, teaching, and HR. Principal at a prestigious senior secondary school, offering advisory services in education.

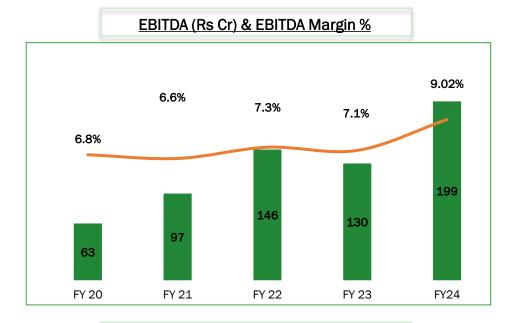
#### **Consolidated Financial Highlights**

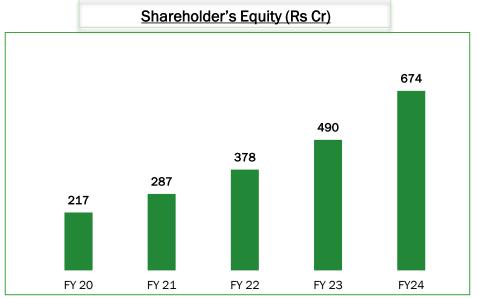




Profit After Tax (Rs Cr) & PAT Margin %









In Rs Cr

| Particulars                            | FY21  | FY22  | FY23  | FY24  |
|--|-------|-------|-------|-------|
| Revenue from Operations                | 1,431 | 1,993 | 1,820 | 2,201 |
| Other Income                           | 28    | 8     | 7     | 8     |
| Total Revenue                          | 1,459 | 2,001 | 1,827 | 2,209 |
| Total Expenses                         | 1,363 | 1,855 | 1,696 | 2,009 |
| EBITDA                                 | 97    | 146   | 130   | 199   |
| EBITDA Margin %                        | 6.6%  | 7.3%  | 7.1%  | 9.02% |
| Depreciation                           | 13    | 15    | 25    | 36    |
| Finance Cost                           | 26    | 18    | 20    | 33    |
| Profit Before Exceptional Item and Tax | 58    | 113   | 85    | 130   |
| Exceptional Items                      | 0     | 0     | 0     | (1)   |
| Profit Before Tax                      | 58    | 113   | 85    | 130   |
| Тах                                    | 16    | 29    | 21    | 33    |
| Profit After Tax                       | 42    | 85    | 64    | 97    |
| PAT Margins (%)                        | 2.9%  | 4.2%  | 3.5%  | 4.4%  |
| Other Comprehensive Income             | (0)   | 1.0   | 1.3   | 2.6   |
| Total Comprehensive Income             | 42    | 86    | 66    | 99    |
| Diluted EPS (Rs/ Share) (Post Split)   | 1.88  | 3.51  | 2.66  | 3.43  |
| Diluted EPS (Rs/.Share)(Pre Split)     | 19    | 35.1  | 27.5  | -     |

# **Consolidated Historical Balance Sheet**



|                                     |       |         |         |  |       | <i>I</i> | n Rs Cr      |
|-------------------------------------|-------|---------|---------|--|-------|----------|--------------|
| Particulars                         | FY22  | FY23    | FY24    | Particulars                            | FY22  | FY23     | FY24         |
| Assets                              |       |         |         | Equity and Liabilities                 |       |          |              |
| Non-Current Assets                  |       |         | -       | Equity                                 |       |          |              |
| Plant Property and Equipment        | 129.6 | 316.0   | 617.8   | Share Capital                          | 24.2  | 24.2     | 27.2         |
| CWIP                                | 166.3 | 212.4   | 12.7    | Other Equity                           | 342.5 | 456.3    | 624.4        |
| Right to use assets                 | 0.0   | 0.0     | 1.0     | Non Controlling Interest               | 11.7  | 9.8      | 21.9         |
| Investment Property                 | 23.7  | 22.4    | 21.4    | Total Equity                           | 378.4 | 490.3    | 673.5        |
| Intangible Assets                   | 0.1   | 0.4     | 0.3     | Non-Current Liabilities                |       |          |              |
| Intangible Assets under development | 0.1   | 0.1     | 0.2     | Financial Liabilities<br>i) Borrowings | 104.0 | 229.0    | 249.7        |
| Financial Assets                    |       |         |         | ii)Lease Liabilities                   | 0.0   | 0.0      | 249.7<br>1.0 |
| i) Investments                      | 5.0   | 6.9     | 9.8     | iii)Other Financial Liabilities        | 3.1   | 3.6      | 4.3          |
| ii)Other Financial Assets           | 0.0   | 0.6     | 4.6     | iv) Provisions                         | 2.1   | 2.7      | 2.9          |
| Other Non-Current Assets            | 48.4  | 21.4    | 3.9     | Deferred Tax Liabilities               | 11.5  | 8.6      | 21.6         |
| Total Non Current Assets            | 373.2 | 580.1   | 671.8   | Total Non-Current Liabilities          | 120.6 | 243.9    | 279.4        |
| Current Assets                      |       |         |         | Current Liabilities                    |       |          |              |
| Inventories                         | 195.6 | 320.5   | 384.8   | Financial Liabilities                  |       |          |              |
| Financial Assets                    | 0.0   | 0.0     | 0.0     | i)Borrowings                           | 156.5 | 208.6    | 226.3        |
| i)Investment                        | 0.1   | 0.1     | 0.0     | ii)Lease Liabilities                   | 0.0   | 0.0      | 0.1          |
| ii)Trade Receivables                | 101.7 | 93.1    | 121.7   | iii)Trade Payables                     | 78.7  | 123.9    | 95.5         |
| iii)Cash and Bank Balances          | 21.1  | 7.6     | 5.7     | iii)Other Financial Liabilities        | 10.5  | 7.3      | 15.4         |
|                                     |       |         |         | Other Current Liabilities              | 6.5   | 12.3     | 7.3          |
| ii)Other Financial Assets           | 0.2   | 3.6     | 15.8    | Provisions                             | 0.5   | 0.7      | 0.9          |
| Other Current Assets                | 65.7  | 90.4    | 100.8   | Current Tax Liabilities                | 5.8   | 8.5      | 2.3          |
| Assets classified as Held for sale  |       |         |         | Total Current Liabilities              | 258.5 | 361.3    | 347.7        |
| Total Current Assets                | 384.4 | 515.4   | 628.9   | Total Liabilites                       | 379.1 | 605.2    | 627.2        |
| Total Assets                        | 757.5 | 1,095.5 | 1,300.7 | Total Equity and Liabilities           | 757.5 | 1,095.5  | 1,300.7      |



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