



50
Years
& beyond

Excellence, Resilience, Growth

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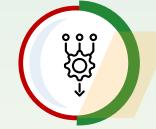
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ALL THE FIGURES IN THIS PRESENTATION ARE PRESENTED ON A CONSOLIDATED BASIS, INCLUDING SVAKSHA DISTILLERY LTD, IN WHICH BCL INDUSTRIES LTD HOLDS A 75% STAKE, AND GOYAL DISTILLERY PVT LTD, IN WHICH BCL HOLDS A 100% STAKE





One of the largest agro - processing manufacturing companies in India with strong grain procurement expertise



Strong Legacy
Entering the
50th Year
of Incorporation



Prominent presence in ENA and IMIL segment



Leading grain-based Ethanol producers



As India undergoes energy transition, BCL is strategically placed to help reduce crude import bill



Business model supports GOIs policy for promoting indigenous grains and farmers

Business Divisions



Oil trading



Maize oil Extraction & Refinery



Distillery



Real Estate

19%*
Revenue CAGR
(FY21-25)

31%*
EBITDA CAGR
(FY21-25)

7%
EBITDA Margin
(FY25)

16%
ROCE
(FY25)

0.61x
Net Debt / Equity
(FY25)

6.9x
Interest Coverage
(FY25)

*Excluding Other Income



Strong Foundation

Entering 50th Year of Incorporation :
Incorporated on 3rd February 1975, BCL has become a leading grain-based ethanol producer in India.



Promising Future

Distillery Expansion :
Capacity set to grow from 750 KLPD to 1,150 KLPD with Haryana & Bathinda projects.

Energy Security Contribution :
Supporting India's economy by reducing fuel import dependence.



Bio - Diesel Push :
75 KLPD biodiesel plant registered with OMCs as an approved supplier; Kharagpur unit secured consent for another 75 KLPD plant

Sustainable Growth :
Evolving with industry shifts while strengthening its position in green energy.



Pioneering Bio - CNG :
Evaluating a 20 MTPD Bio-CNG plant that will use 200 MT of paddy straw per day to mitigate stubble burning.

Proven Expertise :
Built a strong reputation in ethanol & ENA manufacturing, driving long-term value.



Sustainability Focus :
Strengthening renewable energy portfolio, reinforcing commitment to cleaner fuels.



01

Expertise in grain procurement

Strategically transitioning from conversion business.

Moving beyond Surplus rice - to - Ethanol.



02

ENA & Ethanol Twin Business Driver

ENA : Difficult License; huge barrier to entry.

Ethanol : Strong Regulatory Support.

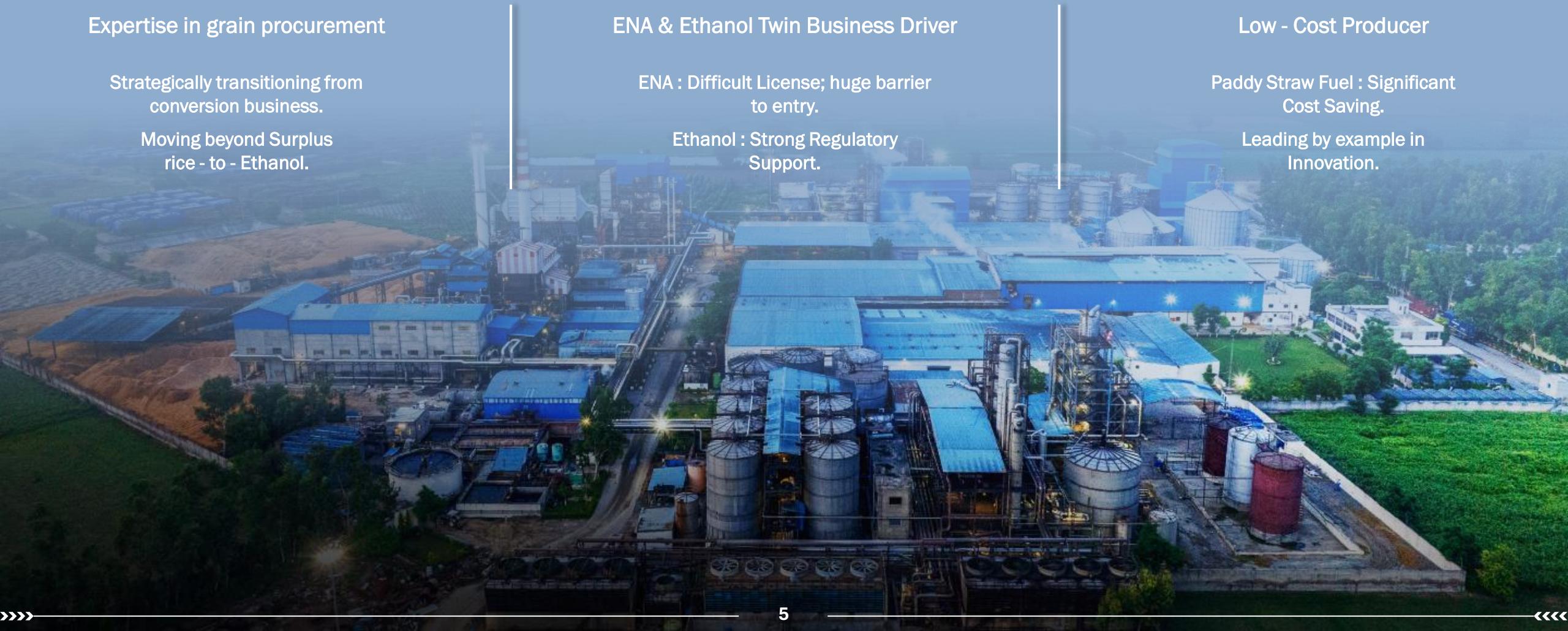


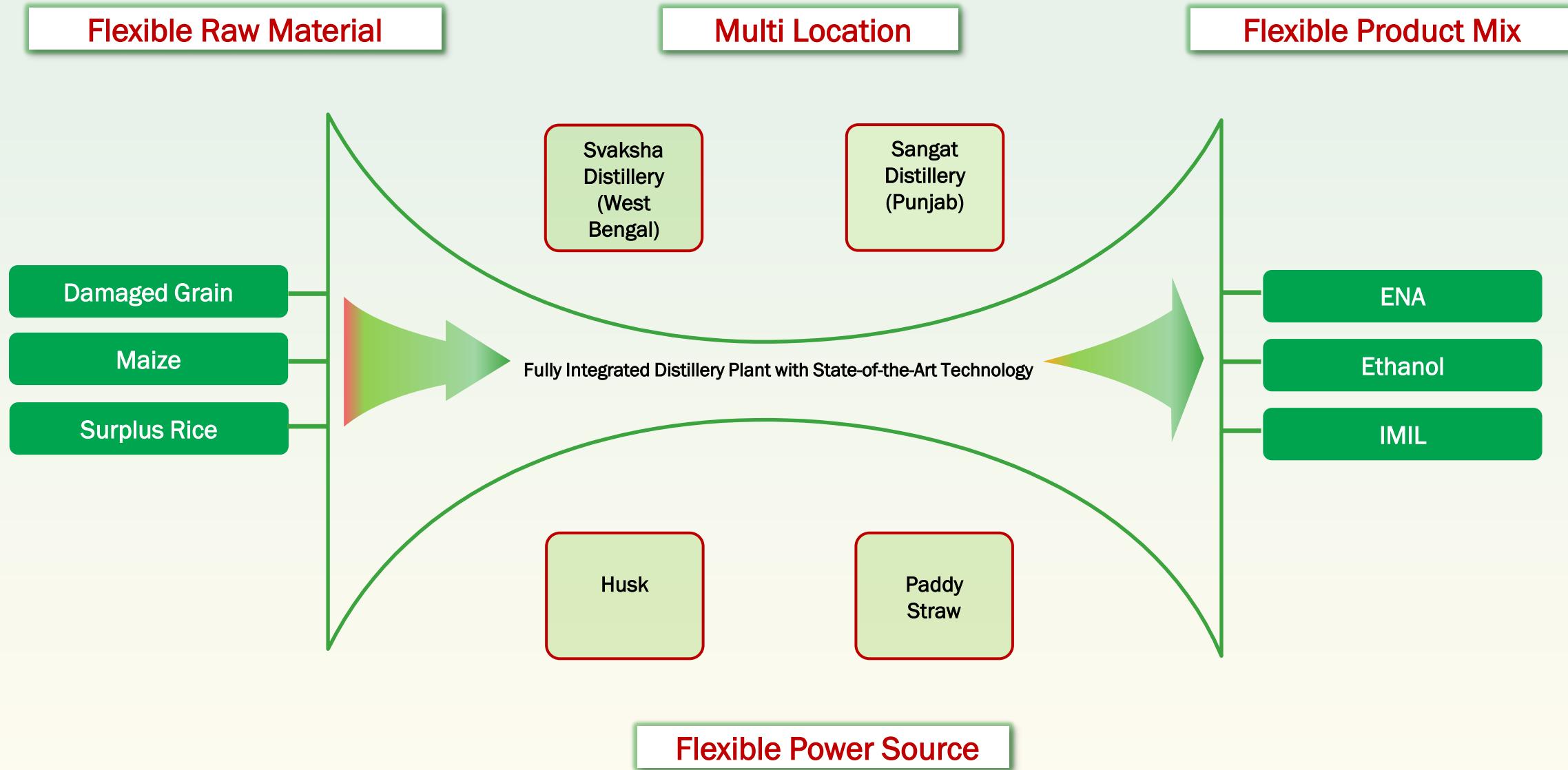
03

Low - Cost Producer

Paddy Straw Fuel : Significant Cost Saving.

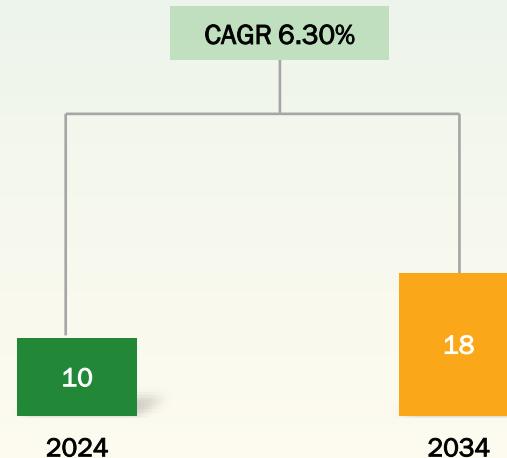
Leading by example in Innovation.



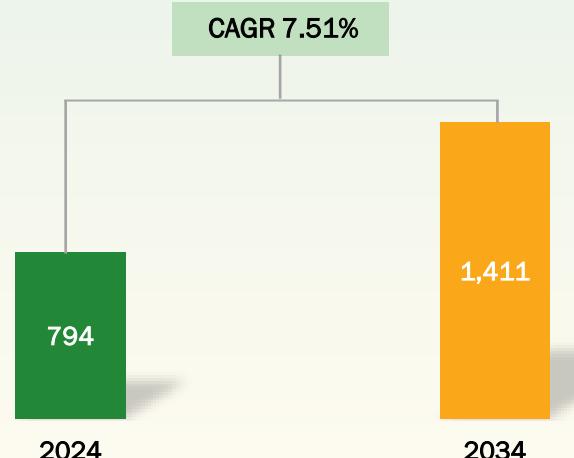




Global ENA Market Size USD Billion



Indian ENA Market Size USD Mn



ENA, with a minimum alcohol content of 96%, is a key raw material for IMIL and IMFL; also used in cosmetics, pharmaceuticals, and personal care products in India.



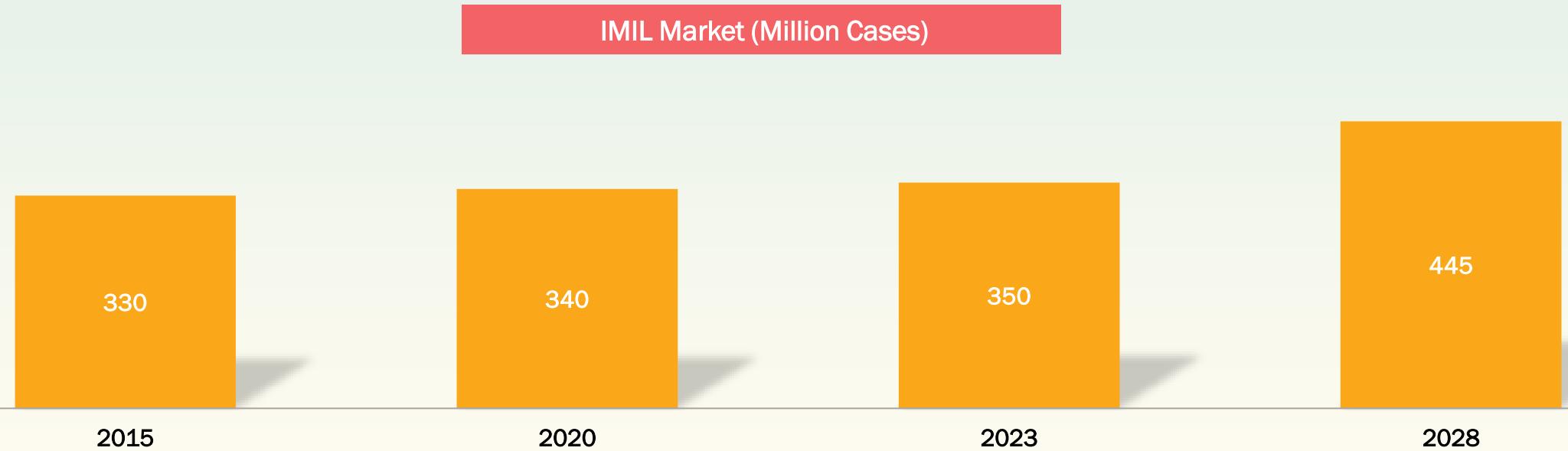
India's alcohol beverage industry is expected to grow at a 7.7% CAGR (2025 – 2032), offering strong growth potential for ENA and bottling business.



Increasing population, higher disposable income, and evolving lifestyles are also fuelling market growth.



Government policy measures, such as the exemption of ENA from GST in the alcohol industry, to play a crucial role in driving market growth.



01

State-controlled liquor policies **create significant barriers for new entrants**, favouring established industry players.

02

Increasing government policies and regulations emphasize the **use of specific ENA standards** in alcoholic beverage production.



Green Apple Vodka



Ranjha Saunfi



Asli Santra



Punjab Special Whisky

01

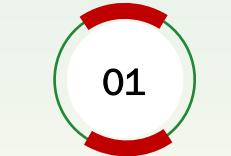
We supply ENA to large bottlers like Pernod Ricard, Amrut, ABD, Mohan Meakin and Diageo.

02

BCL sold 4,88,074 Boxes of PML in Q3FY26.

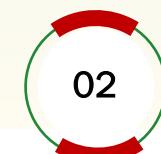
03

Strong traction and growing brand value across its country liquor portfolio.



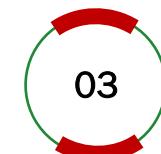
Portfolio Premiumization

- Introduced Punjab Special Whiskey in glass bottles as a premium IMIL product
- Elevates consumer perception & aligns with premiumization trends



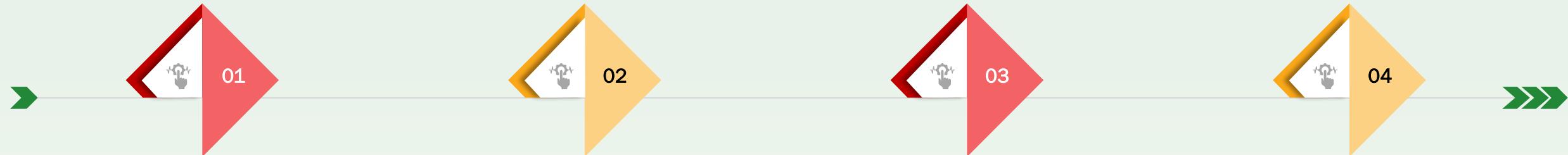
Foundation for IMFL Entry

- Serve as stepping-stone towards future IMFL launches in whiskey and vodka
- Acts as a testbed for premium branding and consumer acceptance



Competitive Positioning & Brand Visibility

- Differentiates BCL from traditional IMIL players
- Improves shelf visibility and trade pull through premium packaging



Key Priorities :

Solidifying the presence in IMIL Business.

Action Plan :

- Strengthening foothold in the IMIL segment
- Successfully launched **Punjab Special Whiskey** in glass bottles, strengthening position as a premium IMIL offering

Key Priorities :

Foray into the IMFL segment.

Action Plan :

- Strong IMIL presence to pave the way for entry into the IMFL **value segment** within next 2 years.
- Planning to introduce IMFL in Vodka and Whiskey Categories.

Key Priorities :

Capacity Expansion for Future Growth.

Action Plan :

- 150 KLPD ethanol unit at Bathinda is in advance stage of completion, expected to commence operations by Q4FY26.
- Acquisition of Goyal Distillery Pvt Ltd, Fatehabad, Haryana, will add an additional 250 KLPD ethanol capacity.

Key Priorities :

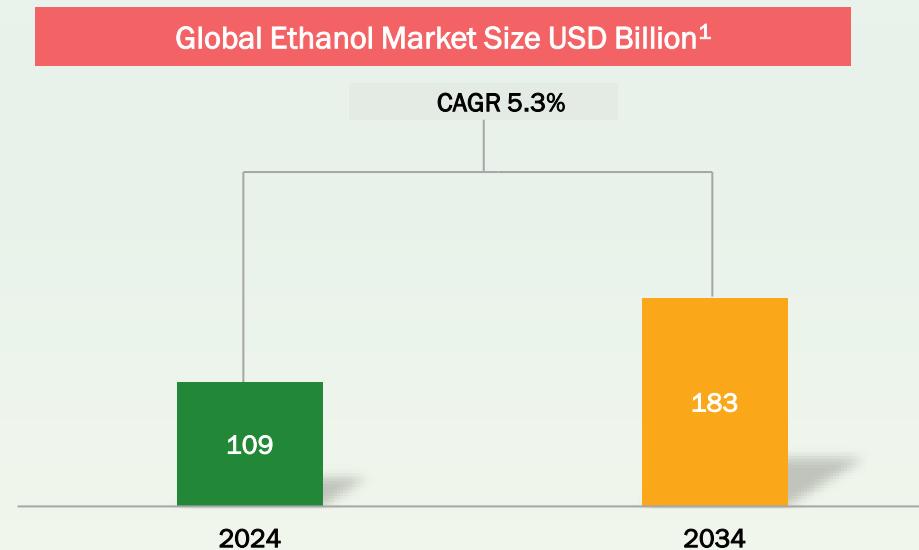
Focus on green energy initiatives.

Action Plan :

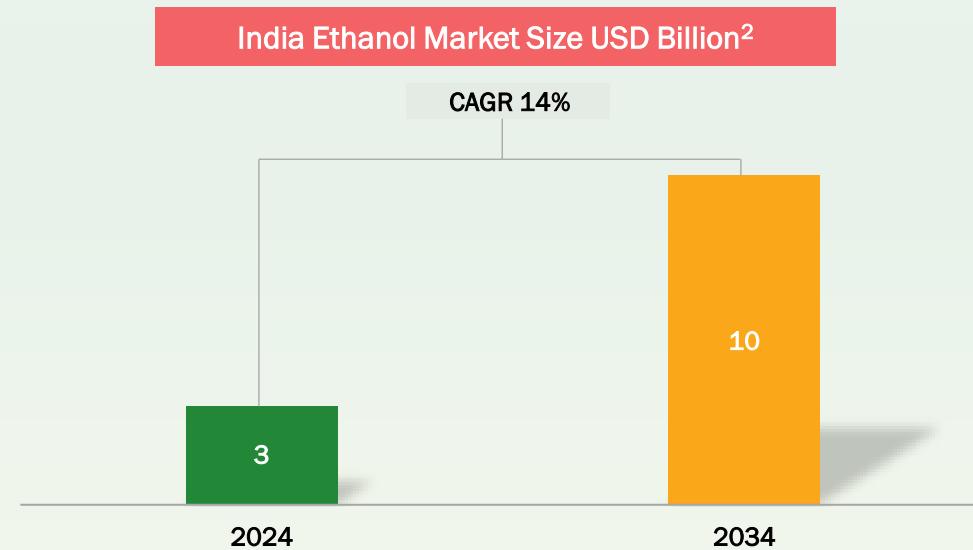
- Pioneer in using agricultural waste for fuel requirement., BCL operates a **60 TPH** paddy straw biomass boiler.
- Plans to commission another **55 TPH** **paddy based boiler** alongside ethanol plant in Bathinda by Q4FY26.



Global Ethanol Market Size USD Billion¹



India Ethanol Market Size USD Billion²



109

2024

183

2034

3

10

2024

2034

01

India, Brazil, and Indonesia to collectively drive nearly two-thirds of the global growth in biofuel demand.

02

India's oil demand is set to reach 6.6 mb/d by 2045, fuelling ethanol growth simultaneously.

03

Molasses-based ethanol production could be plateauing, with sugarcane production decreased by 3% in Year 2024-25³; India's surplus grain production facilitates the potential for grain-based ethanol.



Sangat Distillery

Capacity : 400 KLPD

Location : Bhatinda (Punjab)



Svaksha Distillery

Capacity : 350 KLPD

Location : Kharagpur (West Bengal)





Acquisition of Remaining 25% stake in Svaksha Distillery Ltd

01

Ownership Impact: Post-transaction, Svaksha Distillery Limited will become a wholly owned subsidiary of BCL Industries Limited

02

Business Operations: Operates a 350 KLPD grain-based ENA/Ethanol distillery

03

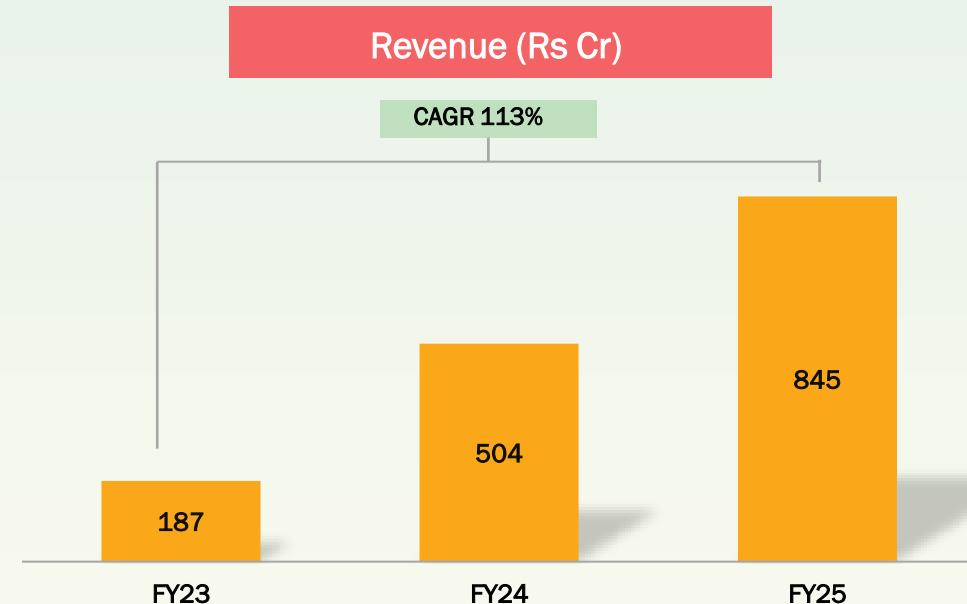
Capex: Total investment outlay of ~INR 55 Cr

04

Strategic Rationale & Synergies: Strengthens BCL's leadership position in India's grain-based ethanol sector

05

Timeline: Indicative completion timeline on or before June 26





Emerging Opportunities

01

BCL Industries Ltd acquired Goyal Distillery Pvt Ltd, located in Fatehabad, Haryana as a wholly owned subsidiary.



02

Goyal Distillery holds all pre requisite approvals for establishing a 250 KLPD grain-based ethanol plant.



03

Project to begin post commissioning of 150 KLPD in Bathinda. The expected capex for Goyal distillery ~ Rs 250 Cr.



04

Post addition, total distillery capacity will ramp up from 750 KLPD to 1,150 KLPD.



05

Positioning it as one of India's largest grain - based distilleries.



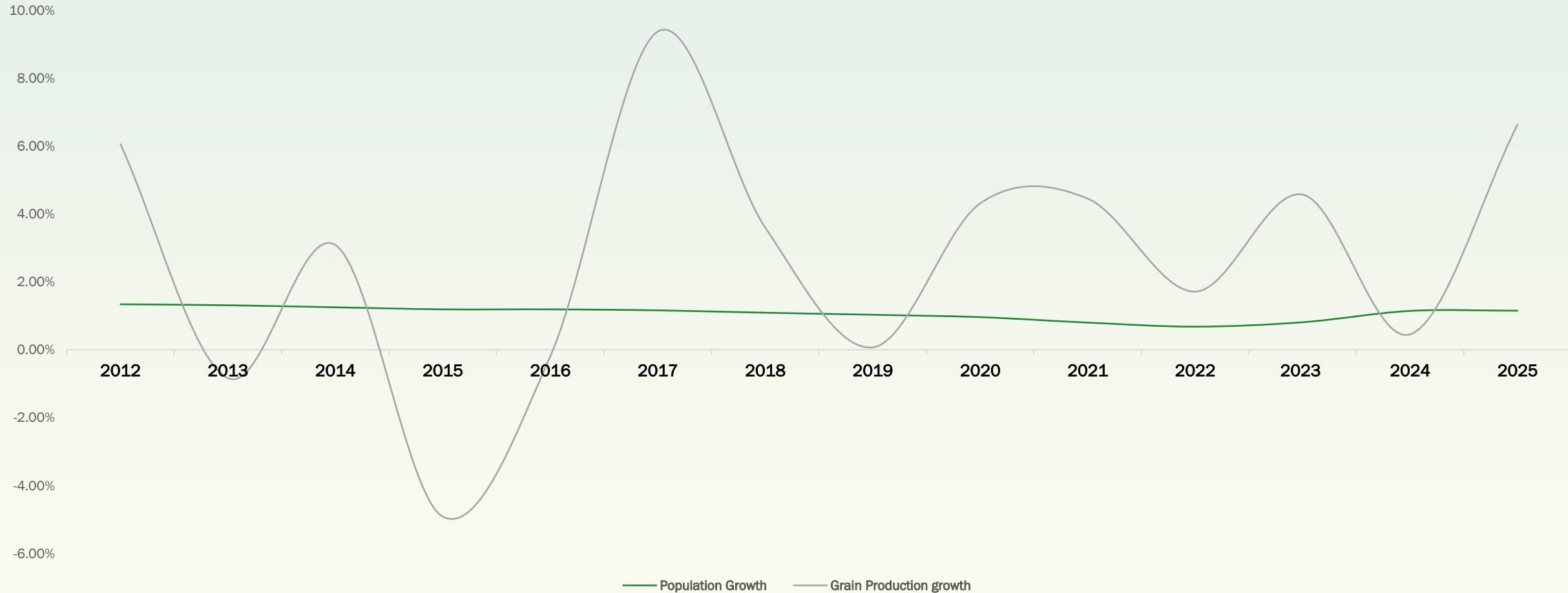
06

Evaluating to set up a 20 MTPD bio CNG plant utilizing ~ 250 MT of paddy straw per day.





India's Grain Productivity will Surpass Population Growth



Source : PIB, Macrotrends, Industry Report



Grain Based Ethanol : Compelling Rationale



Grain vis-à-vis molasses

Land Requirement **45% Lower**

Water Requirement **2.3x Lower**

Feedstock **97% lower**

Ethanol Yield/Ltr **5.5x Higher**

Feedstock and Land requirement for achieving E20 by 2025-26

Feedstock	Supply Target	Ethanol Yield per tonne feedstock	Feedstock Required	Land Requirement
Sugarcane	290 Cr Ltr	70 Ltr	275 MMT	0.33 Cr Hectares
Maize	480 Cr Ltr	380 Ltr	6.1 MMT	0.18 Cr Hectares
Rice	280 Cr Ltr	450 Ltr	5.5 MMT	0.20 Cr Hectares
Total	1,050 Cr Ltr			0.71 Cr Hectares

01

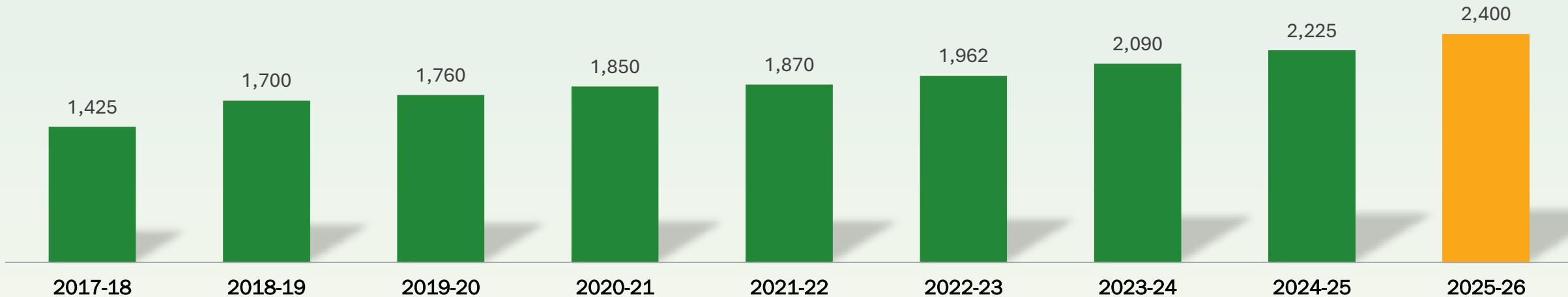
Rice and maize are both **viable** feedstock for ethanol production from grains.

02

Looking ahead, there will be a **stronger emphasis** on utilizing maize for ethanol production.



Maize MSP Price Trend (Rs/Quintal)



01

India plans to use about **156 lakh tonnes of grains**, mainly maize, to meet its 2025-26 ethanol production target.

02

As Price of Maize based Ethanol Increases so does the demand for Maize.

03

Globally, **maize is the primary source for ethanol** production, accounting for 73 percent of total ethanol production.

04

A maize-based distillery not only produces ethanol but also protein-rich DDGS for poultry and cattle feed, making it a valuable addition.



BCL's Distillery Business Positioning



Significant Events

Grain-based ethanol continues to gain ground. The government has allocated **40%** of grain based ethanol to produce **using FCI**

OMCs allocate 1,048 cr litres of ethanol for **ESY 2025-26 - cycle 1**, with maize contributing 45%, followed by FCI rice 22.25%

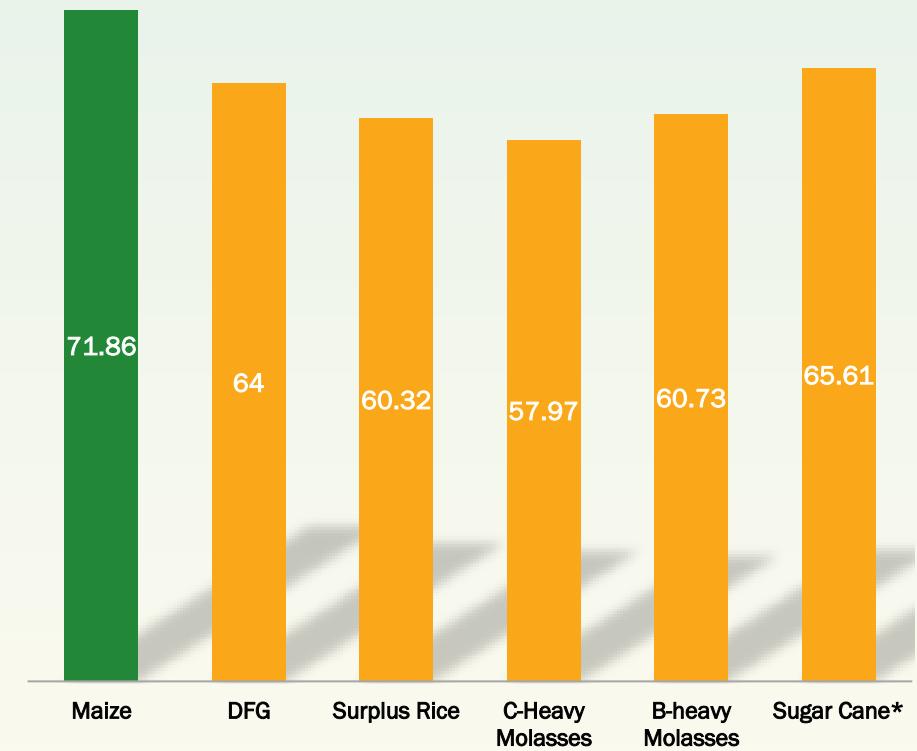
Price Revision

FCI rice ethanol price revised to **₹ 60.32 /L** for **ESY 2025-26**, reinforcing policy emphasis on surplus grain utilization.

Ethanol from maize remains highest at **₹ 71.86 /L** - unchanged since **Jan 2024** but leading all feedstocks.

Maize based Ethanol Yield Highest Price

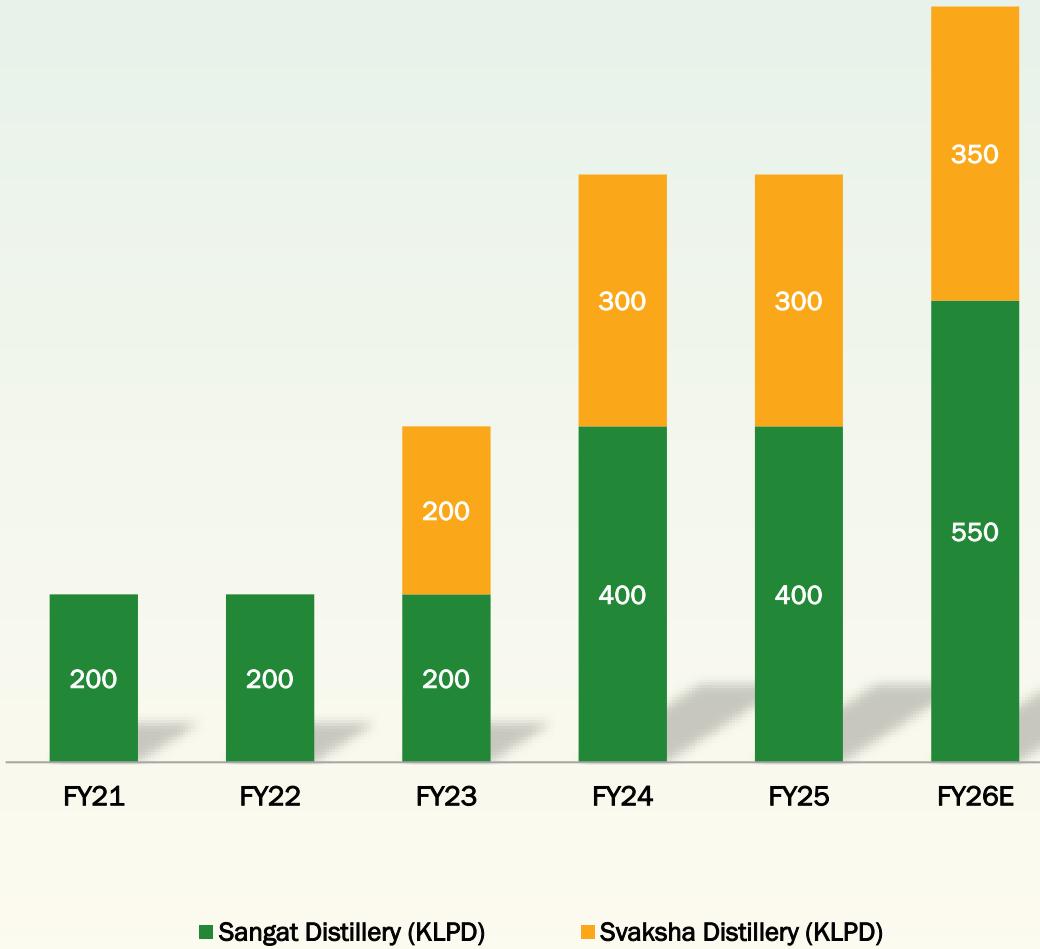
Ethanol Price Rs/Ltr for ESY 2025-26



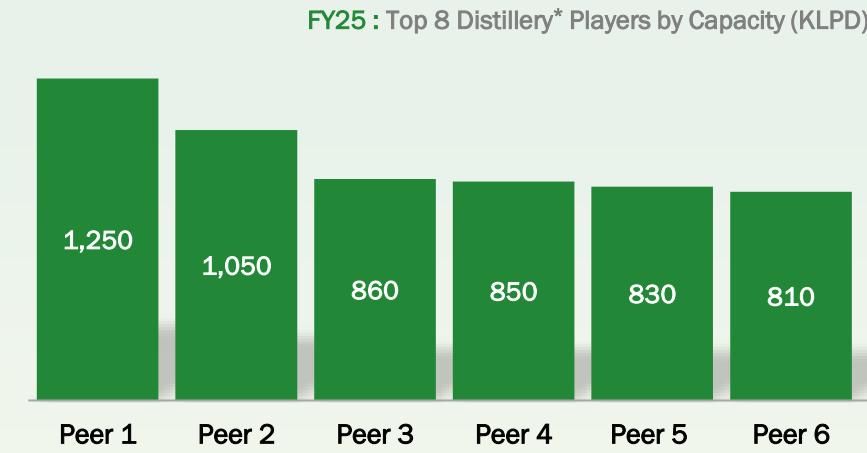
■ Maize ■ DFG ■ Surplus Rice ■ C-Heavy Molasses ■ B-heavy Molasses ■ Sugar Cane*



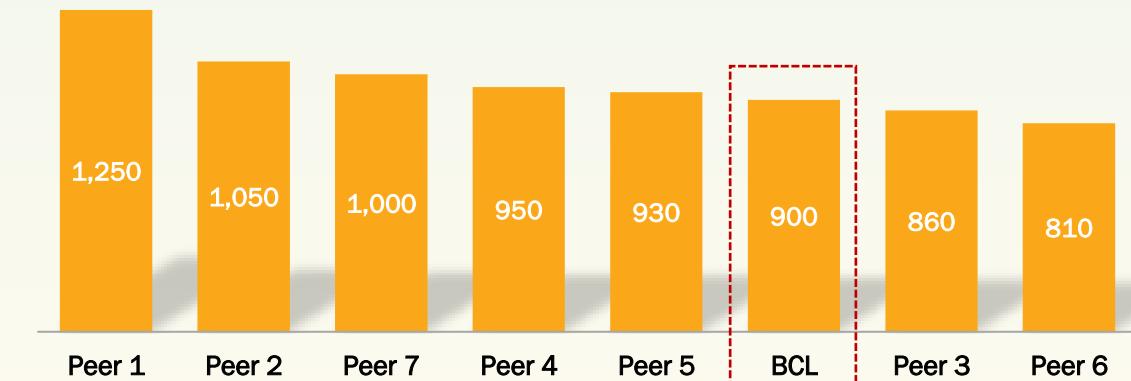
BCL's Capacity Augmentation (KLPD)



Top 6 Players by FY26E



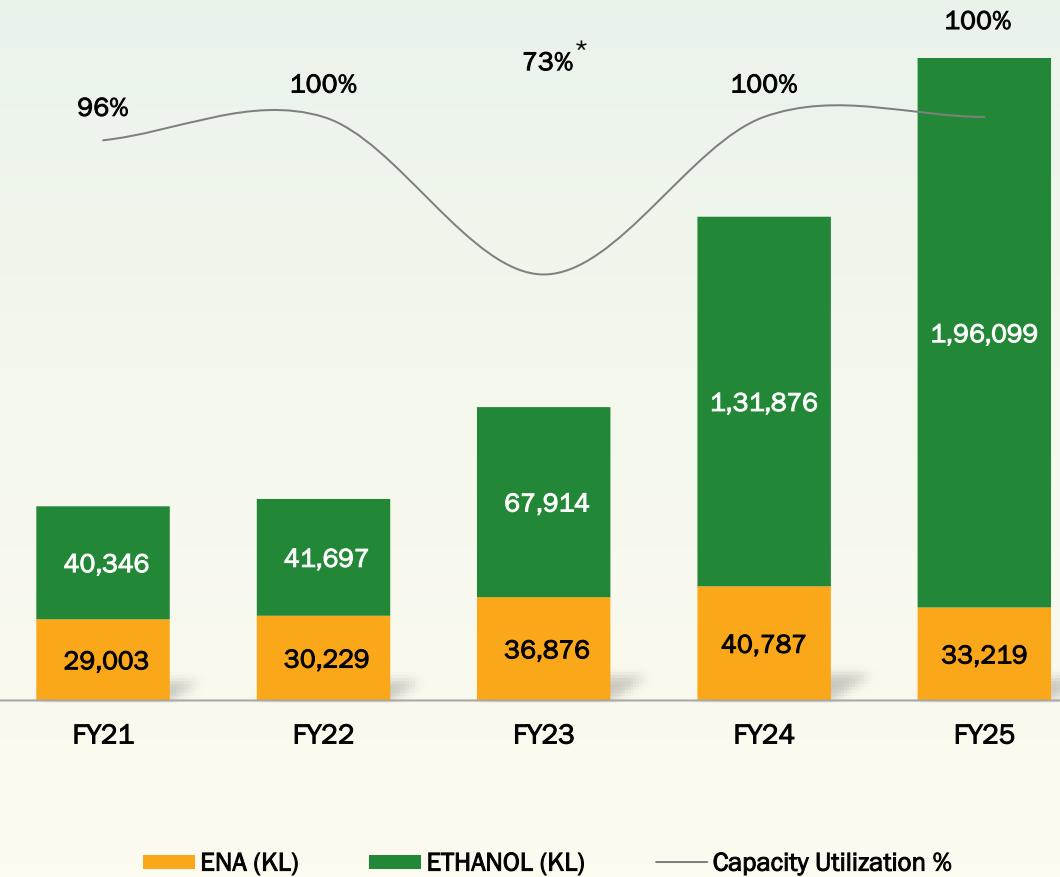
FY26E : Top 7 Distillery* Players by Capacity (KLPD)



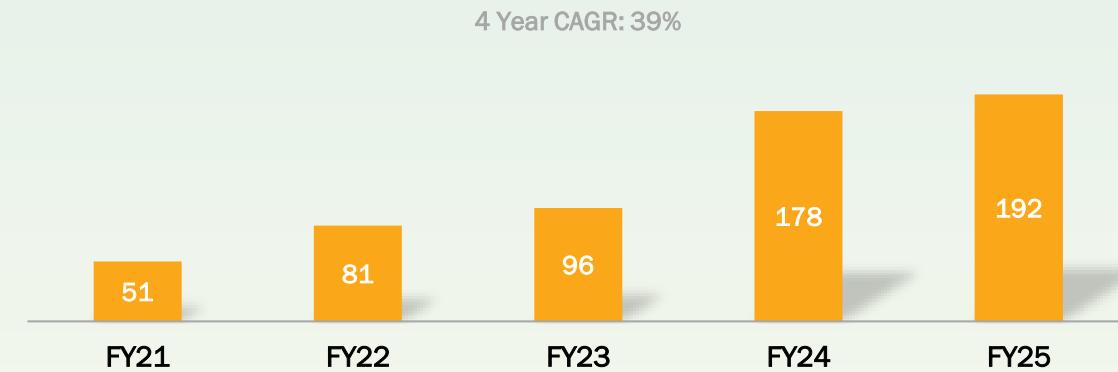


Asset Optimisation and Low Cost of Production Resulting in Industry Leading Profitability

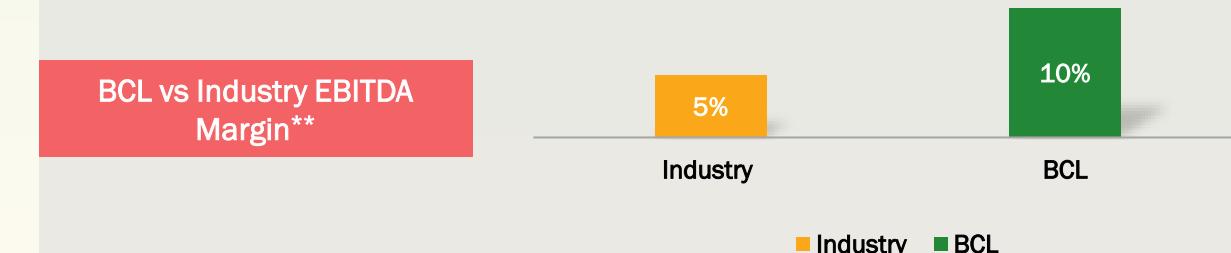
High-Capacity Utilisation



Distillery Business EBITDA (Rs Crore)



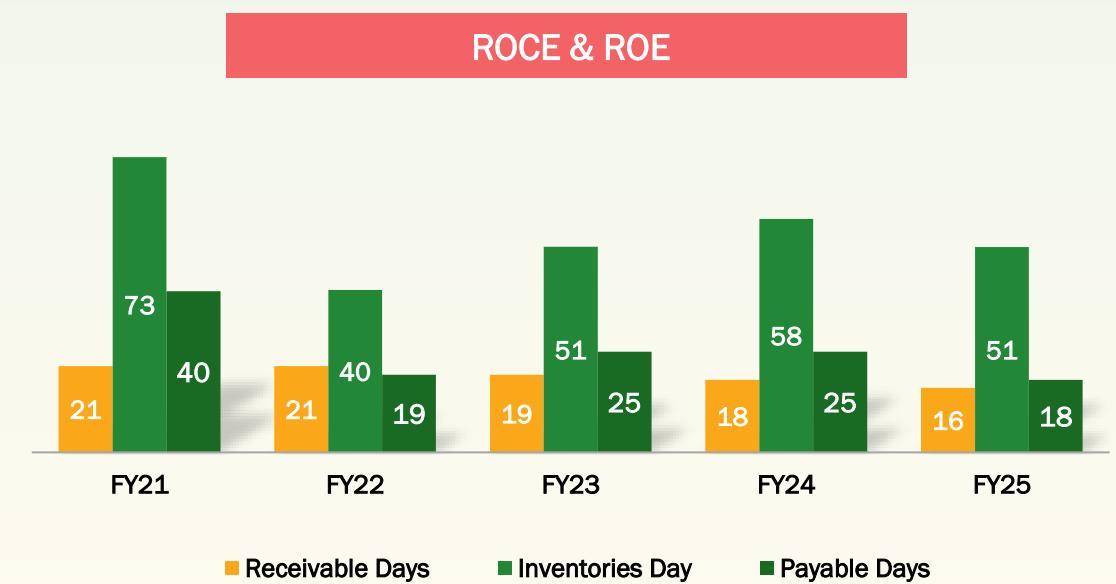
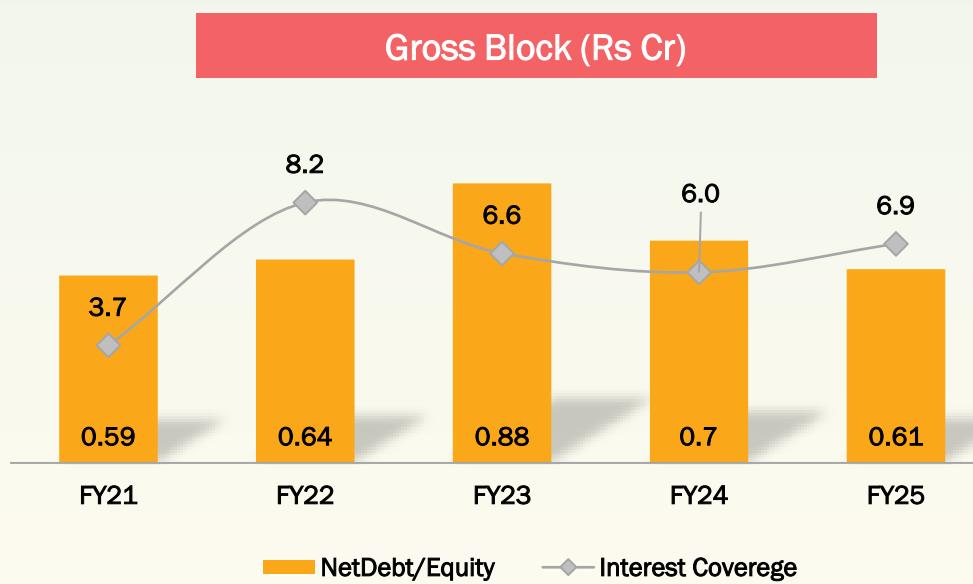
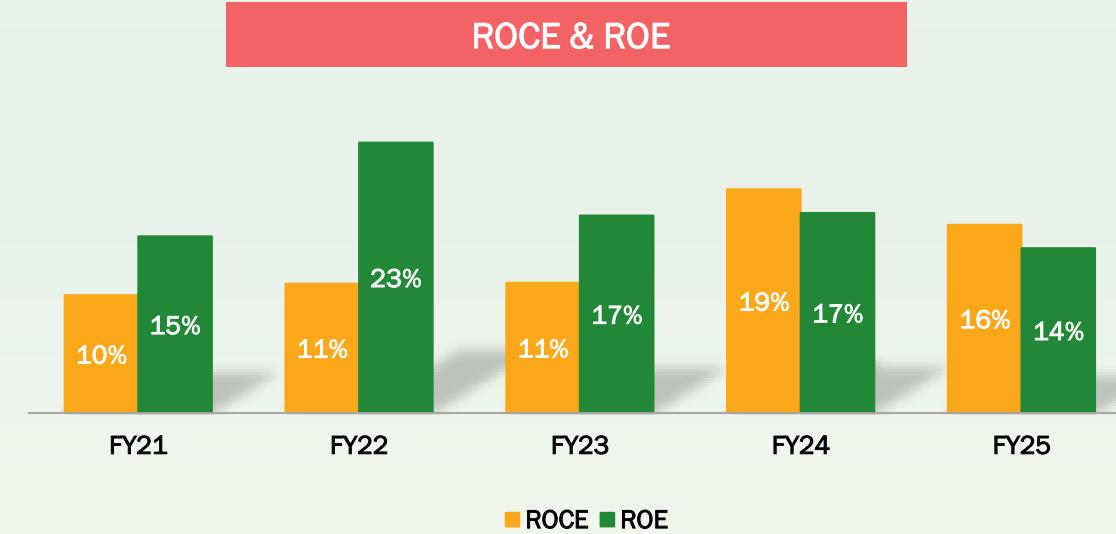
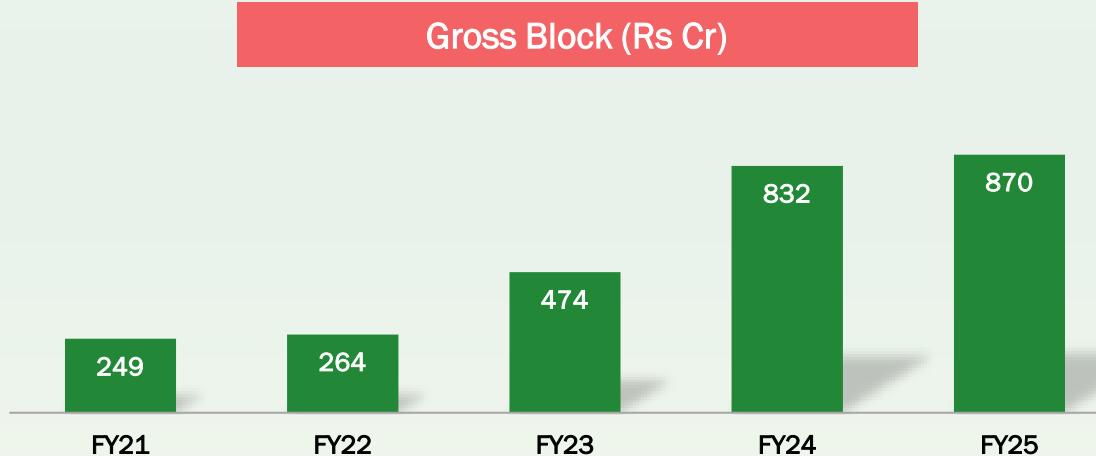
BCL vs Industry EBITDA Margin**



*Expanded Capacity was available from H2FY23, ** FY25 EBITDA of Distillery



Strong Balance Sheet to Support Growth

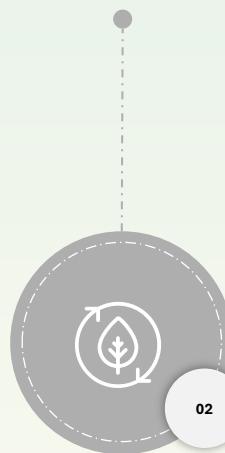


NetDebt/Equity Interest Coverage

Receivable Days Inventories Day Payable Days

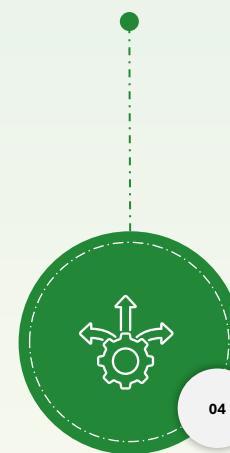
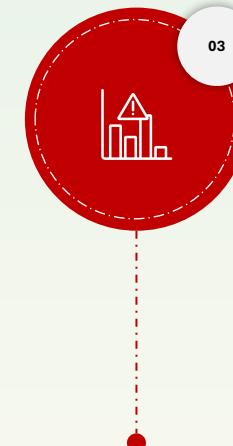


Sustainable
Energy Solution,
regulatory
tailwinds.



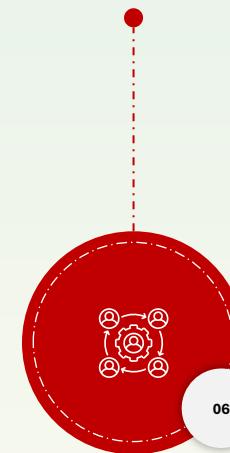
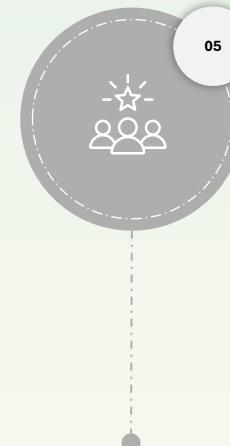
4 Decades
of Grain
Procurement
Business.

Flexibility to
produce ENA
and Ethanol.

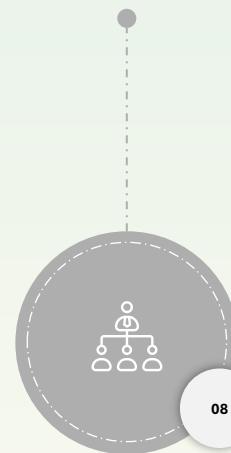
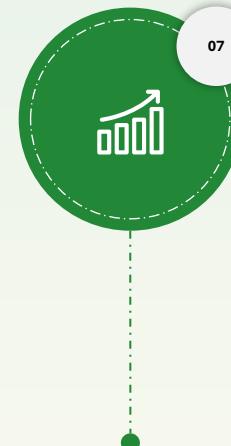


De - risked
business
model - Flexible
raw material,
flexible product
mix, multi location.

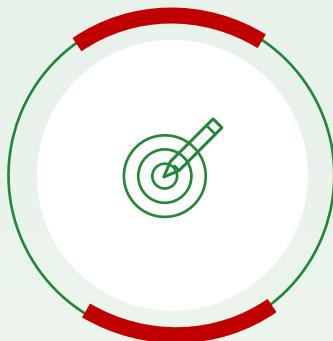
Restructuring
legacy
business.



Cost Leadership
through
technological
Innovation.



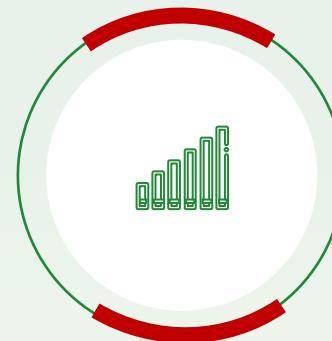
BCL - Fastest
growing distillery
company.



Outlook

750 KLPD distillery operates at 100% capacity utilization

Maize oil extraction & Refinery segment is doing well and expected to continue the momentum in the second half of the FY26.



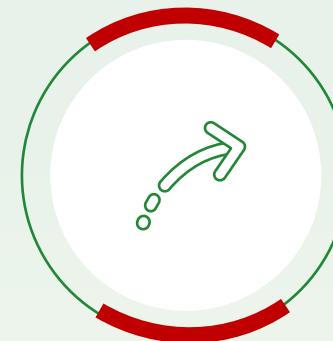
Biodiesel Plant Commissioning

75 KLPD biodiesel plant registered with OMCs as an **approved supplier**, offering flexibility to operate between biodiesel production and soft oil refining based on commercial viability.



Ethanol Expansion at Bathinda

The **150 KLPD Ethanol expansion at Bathinda**, is in an advanced stage of completion and is expected to be commissioned by Q4FY26.

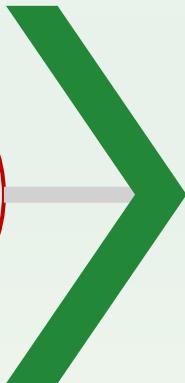


Exit from Edible Oil Business

Shifted from packaged oil to soft oil refining continuing a part of legacy operations to keep the flexibility in production range.

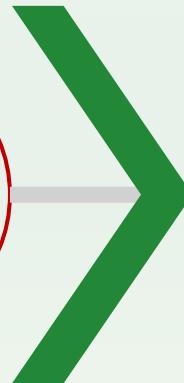


Q3 & 9MFY26 – February 2026



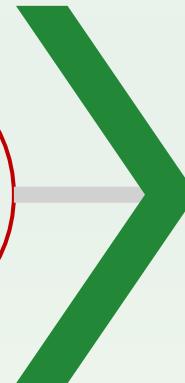
OIL TRADING

- To source edible oils for the soft oil refinery the company continues to import crude oils in bulk to fetch better prices in the international market
- The company has decided to start sharing the numbers for oil trading business separately for more transparency



DISTILLERY

- Svaksha Distillery Ltd has received all necessary clearances and licences under the NIPL scheme to amend its production capacity from 300 KLPD to 350 KLPD
- Both units operated at close to 100% capacity utilization during the quarter
- In view of lower ethanol allocations for the year, the company is focusing on increasing ENA sales in the domestic market while also exploring international markets, where competitiveness will be key
- Continuously increasing supply of bottled country liquor, as demand for our country liquor brands in Punjab remains strong



MAIZE OIL EXTRACTION & REFINERY

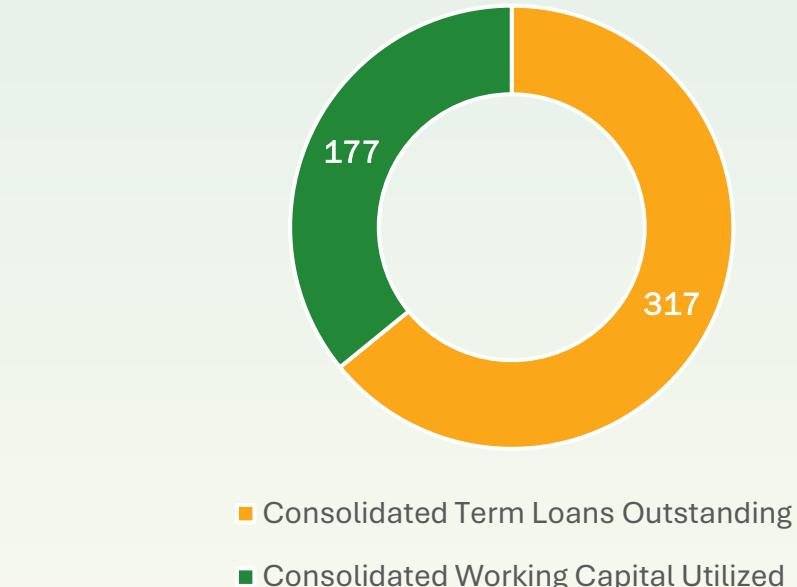
- Plans to commission maize oil extraction unit at Svaksha Distillery in Q4 of FY 2025-26
- This will allow for further forward integration and shall support the margins going forward



Term Debt Repayment Schedule (Rs Cr)



Consolidated Debt Break Up as on 31st December 2025 (Rs Cr)



01

The Average Cash Flow From Operations for the company from FY2022-25 has been > 50 Cr

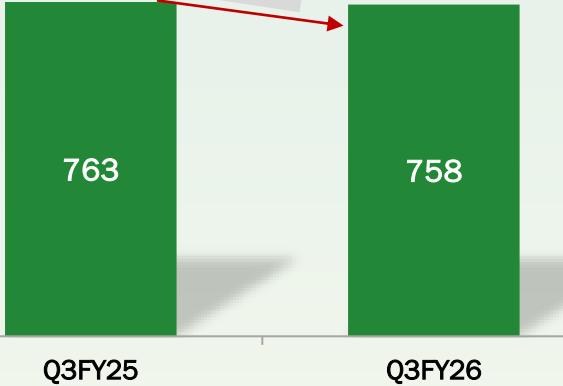
02

This puts BCL in a **comfortable position** to service its current and future debt obligation

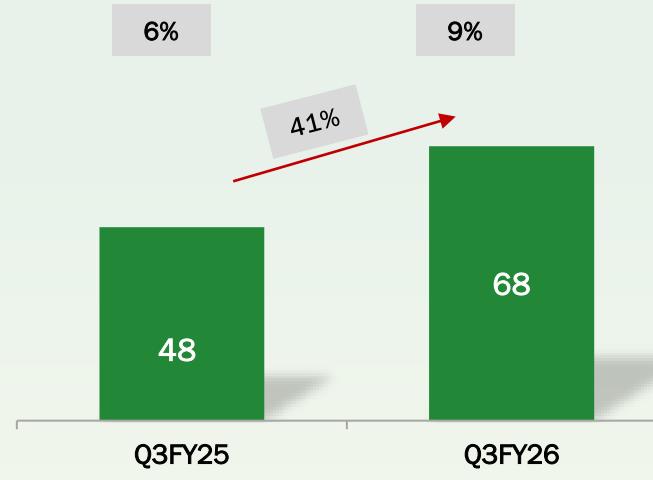


Q3 & 9MFY26 – Financial Highlights

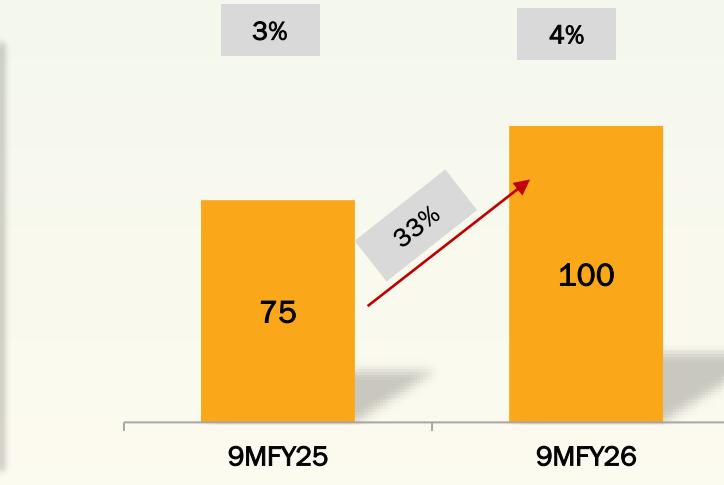
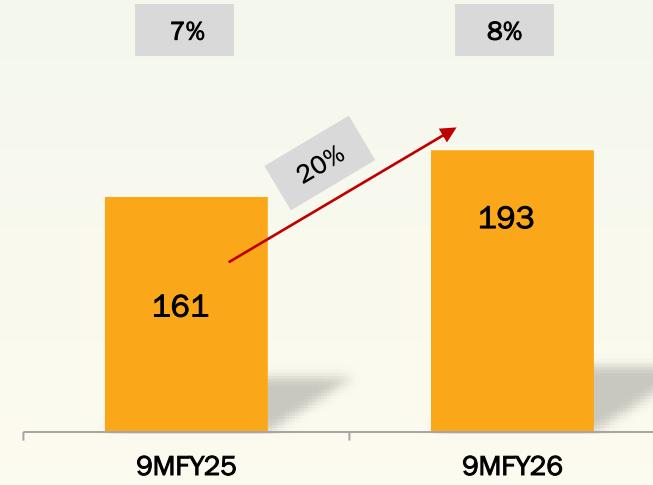
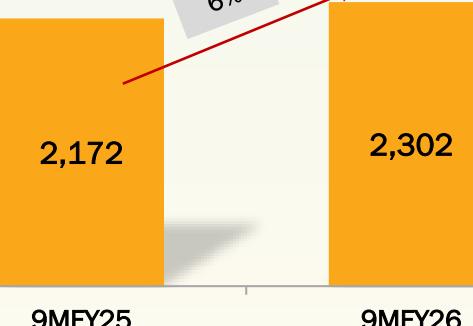
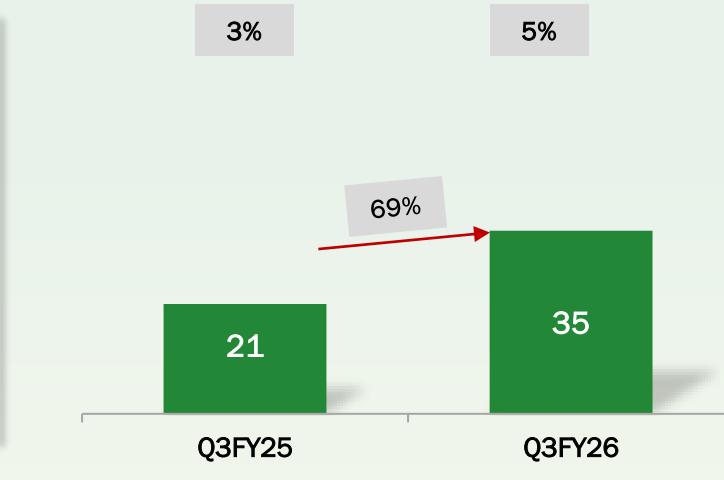
Total Revenue (Rs Cr)



EBITDA (Rs Cr) & EBITDA Margin %



PAT (Rs Cr) & PAT Margin %



Nos are consolidated basis



Consolidated Quarterly Income Statement

Particulars (Rs Cr)	Q3FY26	Q3FY25	Y-o-Y	Q2FY26	Q-o-Q
Revenue from Operations	756	762	(1)%	719	5%
Other Income	2	1.9	(8)%	1	20%
Total Revenue	758	763	(1)%	721	5%
Total Expenses	689	715	(4)%	652	6%
EBITDA	68	48	41%	69	(0.3)%
EBITDA Margin %	9.0%	6.3%	270bps	9.5%	50 bps
Depreciation	13	12	13%	13	
Finance Cost	7	8	(6)%	10	(29)%
Profit Before Exceptional Item and Tax	48	29	66%	45	6%
Exceptional Items	-	-	-	-	-
Profit Before Tax	48	29	66%	45	6%
Tax	12	8		13	
Profit After Tax	35	21	69%	32	12%
PAT Margins (%)	4.7%	2.7%	200 bps	4.4%	30bps
Other Comprehensive Income	-	-	-	0.4	-
Total Comprehensive Income	35	21	69%	32	11%
Diluted EPS (Rs/ Share)	1.09	0.65	68%	0.98	11%



Consolidated Half Yearly Income Statement

Particulars (Rs Cr)	9MFY26	9MFY25	Y-o-Y
Revenue from Operations	2,296	2,166	6%
Other Income	6	6	(2)%
Total Revenue	2,302	2,172	6%
Total Expenses	2,109	2,011	5%
EBITDA	193	161	20%
EBITDA Margin %	8.4%	7.4%	100bps
Depreciation	38	34	11%
Finance Cost	25	25	(3)%
Profit Before Exceptional Item and Tax	131	102	28%
Exceptional Items	0	0	-
Profit Before Tax	131	102	28%
Tax	30	26	15%
Profit After Tax	100	75	33%
PAT Margins (%)	4.4%	3.5%	90bps
Other Comprehensive Income	0.4	0.7	
Total Comprehensive Income	101	76	33%
Diluted EPS (Rs/ Share)	3.11	2.40	30%



Consolidated Balance Sheet

Particulars (Rs Cr)	H1FY26	H1FY25
Assets		
Non-Current Assets		
Plant Property and Equipment	684.7	604.7
CWIP	80.5	35.0
Right to use assets	1.0	1.0
Investment Property	19.1	20.9
Intangible Assets	2.5	0.2
Intangible Assets under development	-	0.3
Financial Assets		
i) Investments	42.1	10.8
ii) Other Financial Assets	5.8	5.0
Other Non-Current Assets	19.0	13.8
Total Non Current Assets	854.6	691.8
Current Assets		
Inventories	382.1	349.3
Financial Assets		
i) Investment	0.0	0.0
ii) Trade Receivables	129.8	123.9
iii) Cash and Bank Balances	142.4	18.4
ii) Other Financial Assets	25.2	18.2
Other Current Assets	148.8	149.7
Assets classified as Held for sale		
Total Current Assets	828.3	659.4
Total Assets	1,683	1351.2

Particulars (Rs Cr)	H1FY26	H1FY25
Equity and Liabilities		
Equity		
Share Capital	29.5	29.5
Other Equity	824.4	727.4
Non Controlling Interest	35.3	26.0
Total Equity	889.2	782.9
Non-Current Liabilities		
Financial Liabilities		
i) Borrowings	241.6	235.9
ii) Lease Liabilities	1.0	1.0
iii) Other Financial Liabilities	3.5	4.3
iv) Provisions	3.6	3.3
Deferred Tax Liabilities	34.4	28.8
Total Non-Current Liabilities	284.2	273.4
Current Liabilities		
Financial Liabilities		
i) Borrowings	419.6	140.2
ii) Lease Liabilities	0.01	0.0
iii) Trade Payables	70.4	127.3
iii) Other Financial Liabilities	3.9	8.7
Other Current Liabilities	13.7	15.2
Provisions	1.1	0.9
Current Tax Liabilities	0.9	2.7
Total Current Liabilities	509.6	294.9
Total Liabilities	793.7	568.3
Total Equity and Liabilities	1,683	1351.2

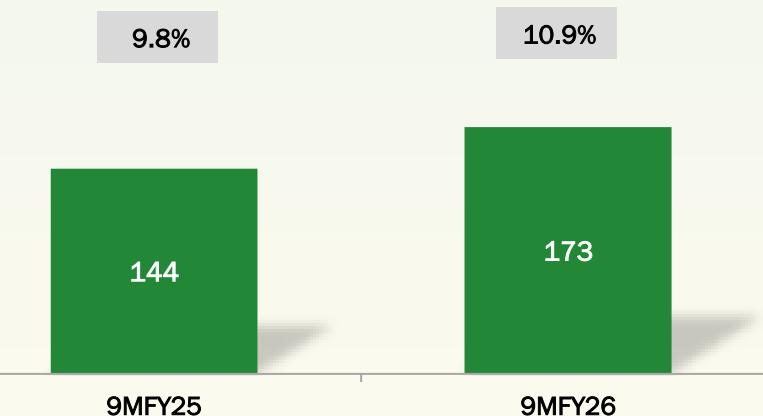
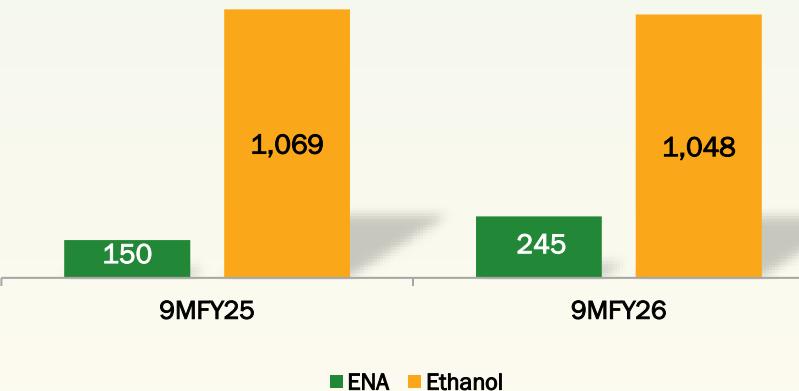
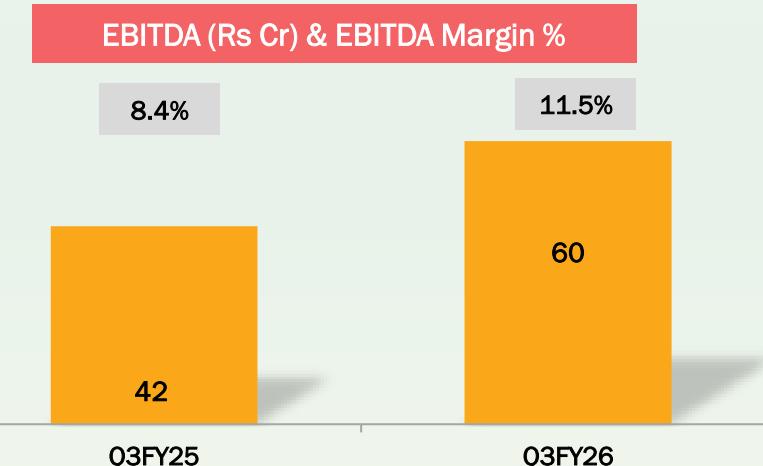
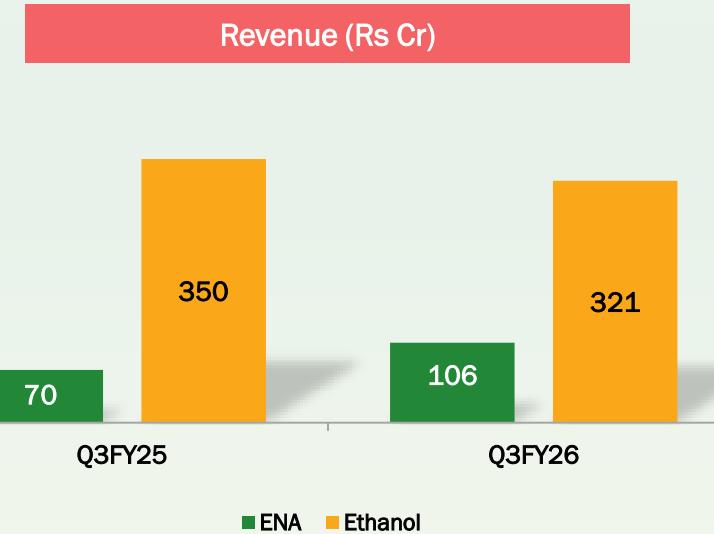


Distillery Operational Highlights





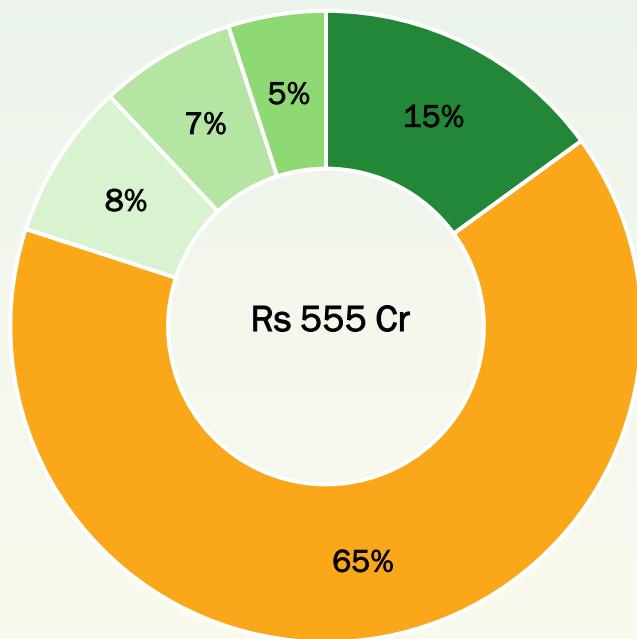
Distillery Financial Performance



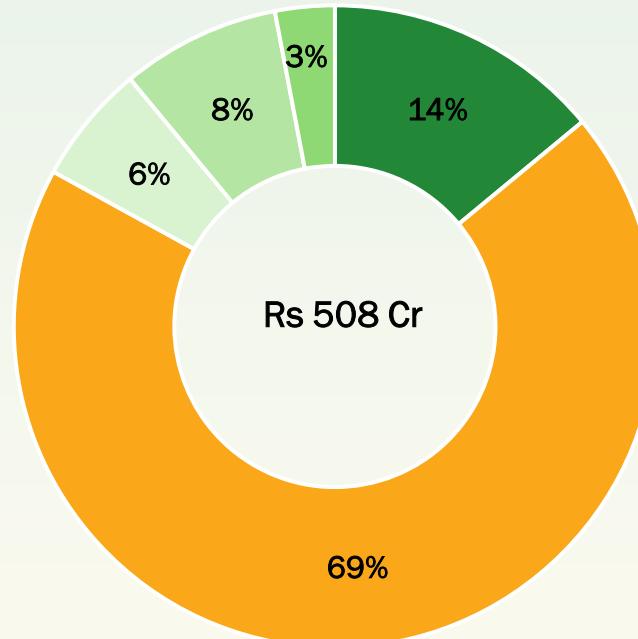


Quarterly Distillery Segment Revenue Break Up

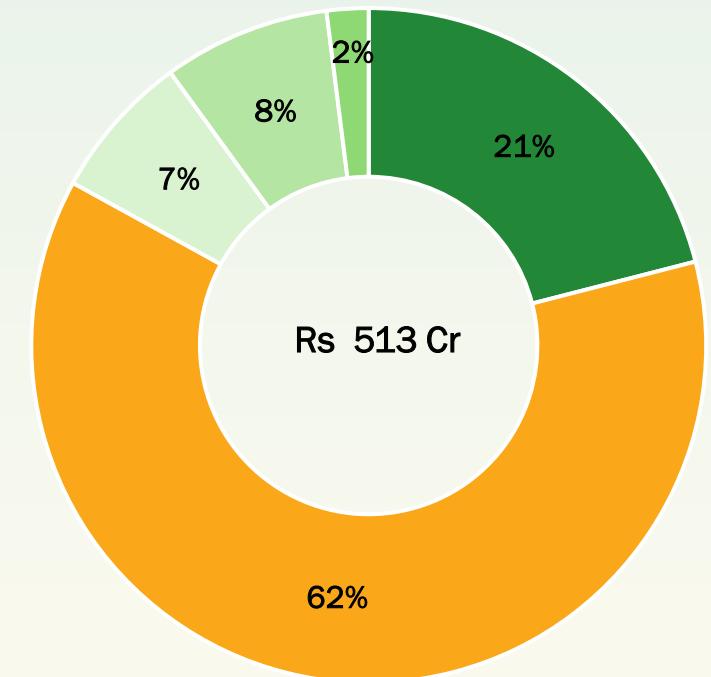
Q2FY26



Q3FY25



Q3FY26



■ ENa ■ Ethanol ■ DDGS ■ PML ■ Others

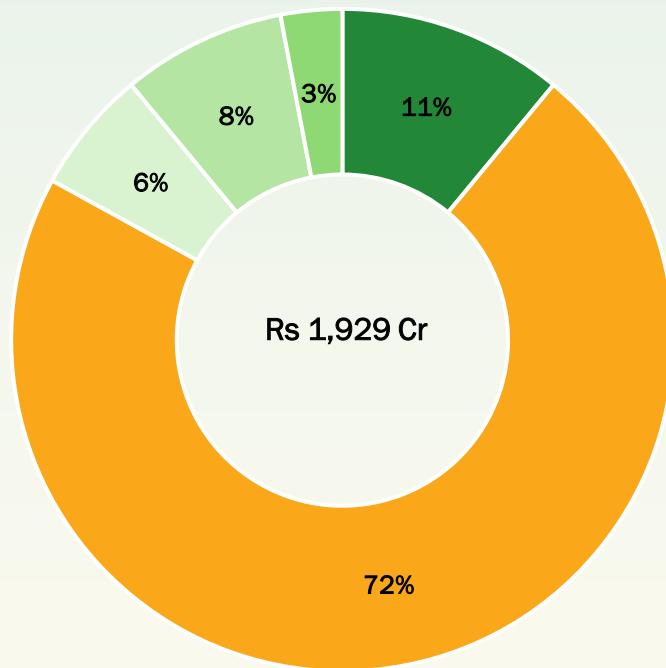
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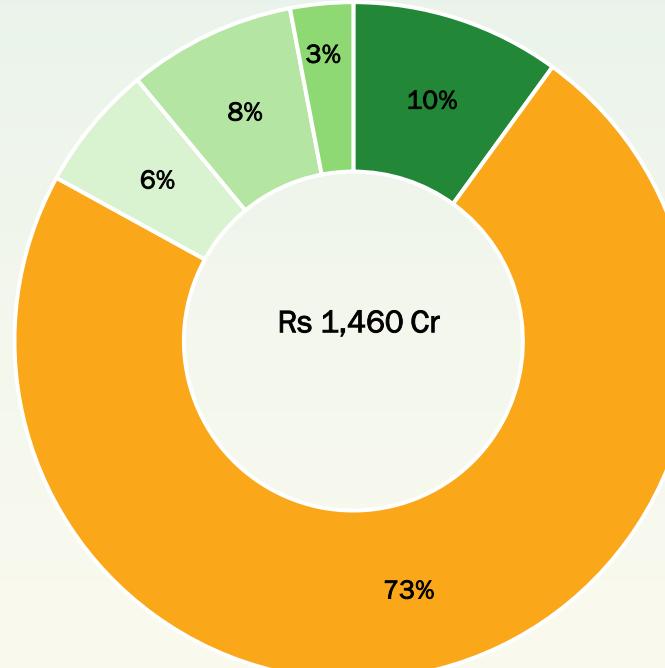


Distillery Segment Revenue Break Up

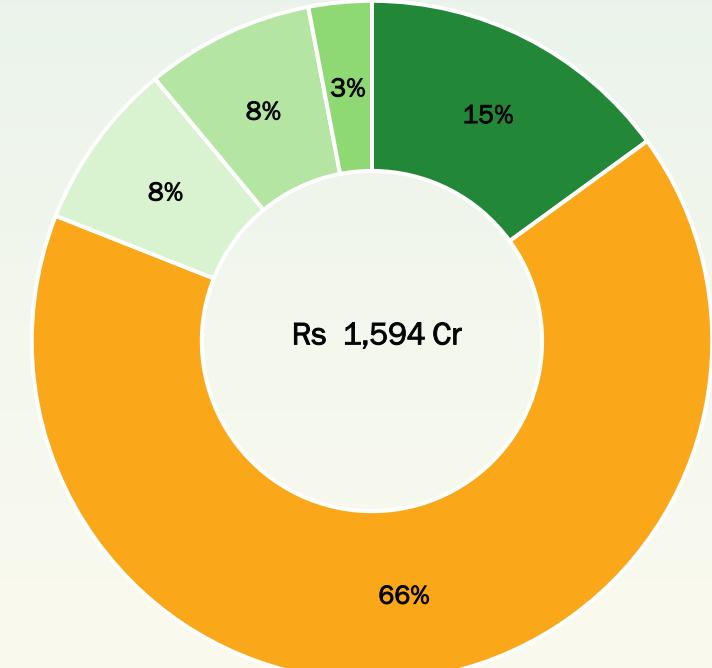
FY25



9MFY25



9MFY26



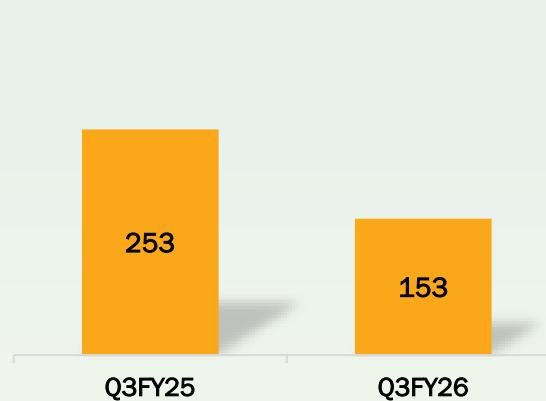
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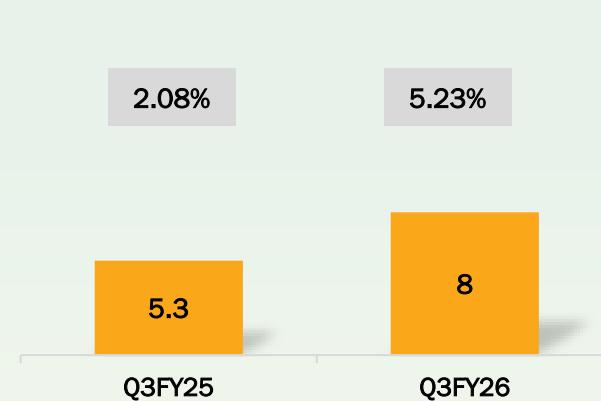
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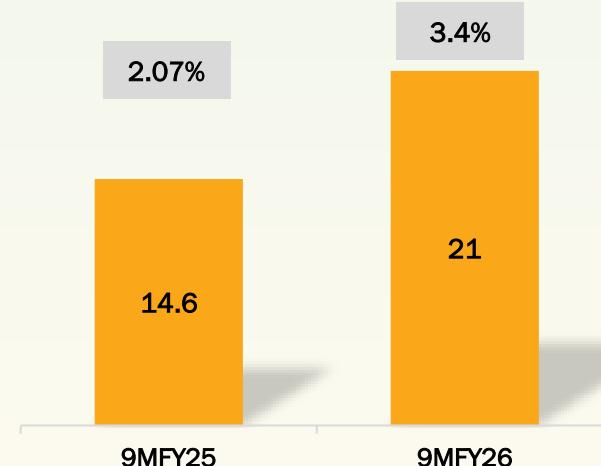
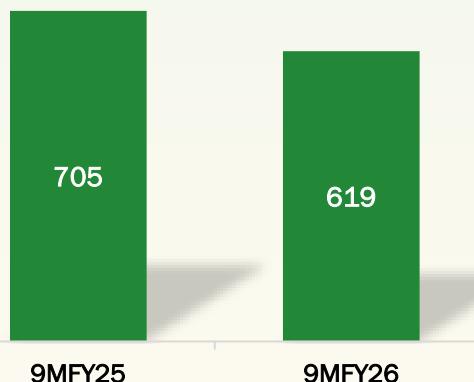
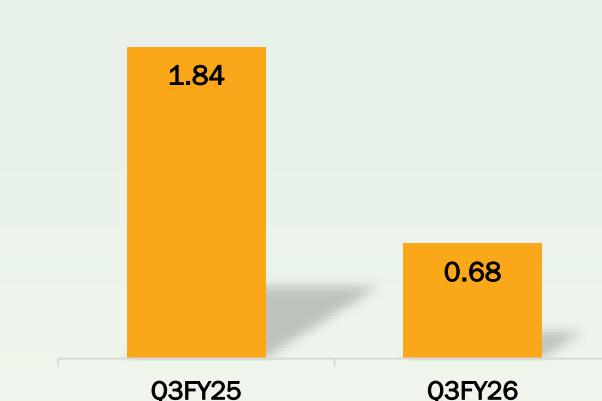
Refinery Revenue (Rs Cr)



Refinery EBITDA (Rs Cr) & EBITDA Margin %



Real Estate Revenue (Rs Cr)





Oil Trading Operations: Building on its legacy in the edible oil business, BCL is highlighting its strength in oil trading, demonstrating continuity and market expertise



Competitive Procurement Advantage – Bulk
overseas procurement of crude soft oil helps
achieve lower landed cost and better pricing
efficiency.



Sustainable Growth – Robust cash flows allow the
company to make cash-based imports instead of
Letters of Credit, enabling better price negotiation



Annexure – February 2025



1976 :
Commenced operations with a solvent extraction plant for rice bran oil extraction.

1977 :
Initiated oil production.

1980 :
Began the production of rice bran hard oil.

1988 :
Installed and commissioned an oil crushing unit.

1990 :
Commenced the production of Vanaspati by setting up a 100 MT Vanaspati Plant.

1997 :
Overall capacity across all product categories was almost doubled.

2007 :
Expanded into the distillery business.

2010 :
Installed a new grain-based distillery-ethanol unit with a daily capacity of 100,000 litres (KLKD) and established a 5.0 MW co-generation power plant.

Capacity Doubled :
BCL Distillery - Ethanol Unit increased capacity from 100 KLPD to 200 KLPD. 50% of BCL Bathinda distillery converted to ethanol production, supplying Oil Marketing Companies since December 2018.

2026 :
Exited the packaged oil business while continuing soft oil refining operations

Received approval to enhance SDL's capacity to 350 KLPD

1976-1980

1981-1985

1986-1990

1991-1995

1996-2000

2001-2005

2006-2010

2011-2015

2016-2020

2021-2025

2026

1982 :
Initiated a vegetable oil refinery project, focusing on refining and packing edible oils like mustard oil, soya bean oil, and cottonseed oil.

1984 :
Established a Rice Mill. Increased solvent extraction plant capacity from 40 MT PPD to 300 MT PPD.

1993 :
Expansion plan initiated for doubling the capacity of its Edible Oil, Rice and Processing Unit at Bathinda.

2005 :
Entered the real estate sector with the launch of Ganpati Enclave, an integrated Township.

2005 :
Introduced DD Mittal Towers, targeting the affordable housing segment in Bathinda.

Bottling Plant :
Established in Bathinda. Capacity +100 KLPD Distillery expansion.

Power Self - Sufficiency :
5.0 MW co-gen power plant.

2021 :
New 200 KLPD Distillery Power Plant, Kharagpur, West Bengal.

2022 : Commissioned 200 KLPD Plant, Kharagpur, for ENA & Ethanol.

2023 :
Expanding Bathinda distillery to 400 KLPD + 12,000 MTPA Rice Straw Power Plant.



Board of Directors



Major Gen. Parampal Singh Bal (Retd.)
Chairman & Independent Director

An independent Director since 2021. He holds an M.Phil. in Public Administration and brings 35 years in the Indian Army, including UN logistics experience. His corporate expertise strengthens leadership and management development within the Company.



Mr. Rajinder Mittal
Managing Director

A respected Punjab industrialist and philanthropist, has led BCL Industries Ltd to excel in grain-based ethanol and soon biodiesel. With deep agrarian expertise, he has driven innovations in agriculture-based industries and supports social development through BCL's CSR initiatives focused on farmer welfare.



Mr. Kushal Mittal
Joint Managing Director

As Jt. Managing Director, Mr. Kushal Mittal is leading transformational growth, enhancing manufacturing and positioning the Company for future success. With strong industry insight, he is spearheading new ventures, including the biodiesel plant, driving strategic expansion.



Mr. Sat Narain Goyal
Whole Time Director

Whole Time Director has been with the Company since 1981, beginning as an Accounts Manager. With over four decades of experience, he enhances efficiency in Accounts, Audit, Taxation, and Finance while strengthening stakeholder relationships.



Mr. Kahan Singh Pannu
Independent Director

Holds a B.Sc. and M.Sc. in Agriculture from PAU Ludhiana, he became an IAS officer in 2005, serving as DC of Amritsar and Secretary of Agriculture, where he reduced crop residue fires by 50% in 2017. After retiring in 2020, he advised the National Highways Authority of India on expressways. As a practicing farmer, he emphasizes sustainable agricultural practices and conservation.

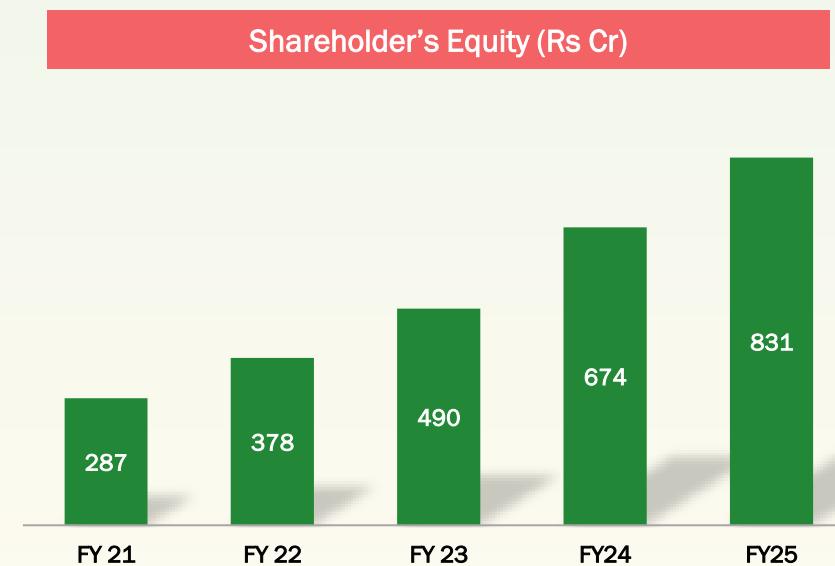
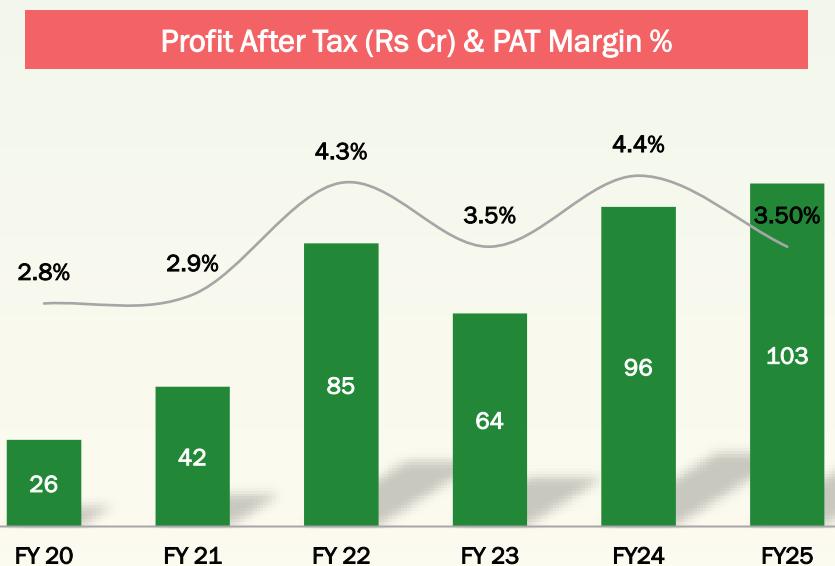
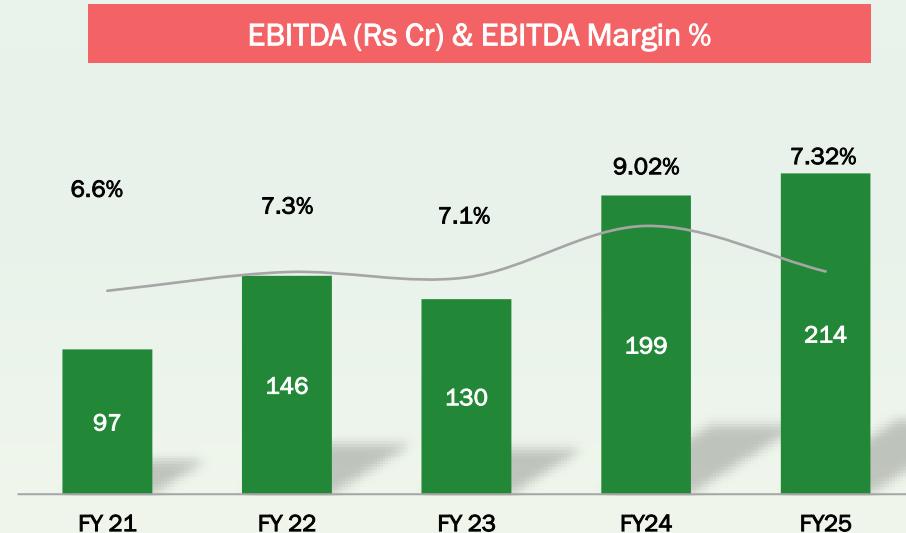
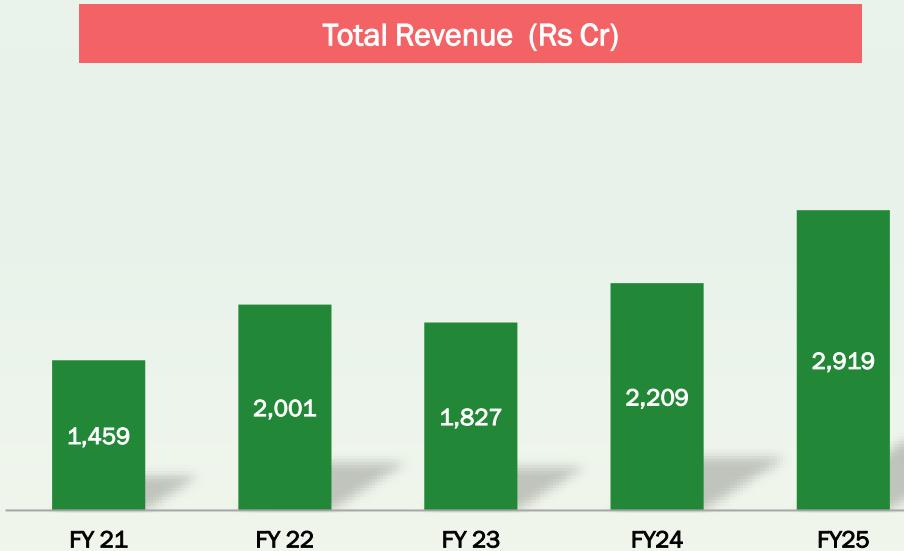


Mrs. Neerja Jain
Independent Woman Director

An independent Women Director at the Company since 2019, holds an M.Sc. in IT, B.Com, MBA, and B.Ed, with nearly 15 years of experience in finance, administration, IT, teaching, and HR management. Her expertise aids the Company in women's issues and shapes policies for financial inclusion in the female workforce.



Consolidated Financial Highlights





Consolidated Historical Income Statement

Particulars (Rs Cr)	FY23	FY24	FY25
Revenue from Operations	1,820	2,201	2,910
Other Income	7	8	9
Total Revenue	1,827	2,209	2,919
Total Expenses	1,696	2,009	2,705
EBITDA	130	199	214
EBITDA Margin %	7.1%	9.02%	7.3%
Depreciation	25	36	46
Finance Cost	20	33	31
Profit Before Exceptional Item and Tax	85	130	137
Exceptional Items	0	(1)	
Profit Before Tax	85	130	137
Tax	21	34	34
Profit After Tax	64	96	103
PAT Margins (%)	3.5%	4.4%	3.5%
Other Comprehensive Income	1.3	2.6	0.7
Total Comprehensive Income	66	99	104
Diluted EPS (Rs/ Share) (Post Split)	2.66	3.43	3.26
Diluted EPS (Rs/.Share)(Pre Split)	26.59	-	-



Consolidated Historical Balance Sheet

Particulars (Rs Cr)	FY23	FY24	FY25
Assets			
Non-Current Assets			
Plant Property and Equipment	316.0	617.8	609.9
CWIP	212.4	12.7	109.9
Right to use assets	0.0	1.0	1.0
Investment Property	22.4	21.4	20.4
Intangible Assets	0.4	0.3	2.6
Intangible Assets under development	0.1	0.2	0.0
Financial Assets			
i) Investments	6.9	9.8	10.8
ii) Other Financial Assets	0.6	4.6	21.3
Other Non-Current Assets	21.4	3.9	10.3
Total Non Current Assets	580.1	671.8	786.1
Current Assets			
Inventories	320.5	384.8	444.6
Financial Assets	0.0	0.0	0.0
i) Investment	0.1	0.0	0.0
ii) Trade Receivables	93.1	121.7	131.7
iii) Cash and Bank Balances	7.6	5.7	27.7
ii) Other Financial Assets	3.6	15.8	17.3
Other Current Assets	90.4	100.8	147.2
Assets classified as Held for sale			
Total Current Assets	515.4	628.9	768.6
Total Assets	1,095.5	1,300.7	1,554.7

Particulars (Rs Cr)	FY23	FY24	FY25
Equity and Liabilities			
Equity			
Share Capital	24.2	27.2	29.5
Other Equity	456.3	624.4	772.1
Non Controlling Interest	9.8	21.9	29.8
Total Equity	490.3	673.5	831.4
Non-Current Liabilities			
Financial Liabilities			
i) Borrowings	229.0	249.7	259.1
ii) Lease Liabilities	0.0	1.0	1.0
iii) Other Financial Liabilities	3.6	4.3	3.4
iv) Provisions	2.7	2.9	3.5
Deferred Tax Liabilities	8.6	21.6	31
Total Non-Current Liabilities	243.9	279.4	298.0
Current Liabilities			
Financial Liabilities			
i) Borrowings	208.6	226.3	276.1
ii) Lease Liabilities	0.0	0.1	0.0
iii) Trade Payables	123.9	95.5	129.5
iii) Other Financial Liabilities	7.3	15.4	6.8
Other Current Liabilities	12.3	7.3	7.1
Provisions	0.7	0.9	1.2
Current Tax Liabilities	8.5	2.3	4.5
Total Current Liabilities	361.3	347.7	425.4
Total Liabilities	605.2	627.2	723.3
Total Equity and Liabilities	1,095.5	1,300.7	1,554.7



Consolidated Cash Flow Statement

Particulars (Rs Cr)	FY23	FY24	FY25
<u>Operating cash flow</u>			
Profit Before Tax	85	130	137
Interest Expense	20	33	31
Interest / Dividend Income	0	0	0
Depreciation	25	36	46
Other non cash items	(6)	(6)	(7)
<u>Change in Working Capital</u>			
Change in Inventory	(125)	(64)	(60)
Change in Receivables	2	(42)	(33)
Change in Payables and Other Liabilities	48	(25)	25
Change in Others	2	7	(53)
Tax Paid	(22)	(29)	(22)
Operating cash flow	29	39	63
<u>Investing cash flow</u>			
Capex	(256)	(137)	(134)
Investment income	0	0	0
Other investing cash flow	6	6	5
Net Investment	0	0	0
Investing cash flow	(250)	(131)	(129)
<u>Financing cash flow</u>			
Proceeds from Convertible Preference Warrant into Equity Shares	49	83	62
Debt Issuance / Redemption	0	0	0
Other Financing activities	0	6	0
Dividends Paid	(3)	(5)	(7)
Interest paid	(18)	(31)	(30)
(Repayment) / Proceeds from Borrowing	177	38	59
Financing cash flow	206	92	83
Total cash flow	(16)	0.39	17.41
Beginning Cash Balance	18	1.7	2
Closing Cash Balance	1.8	2.1	20

THANK YOU



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